



## MEMORANDUM

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**To:** Board of Directors

**Cc:** Bill Boyles, Esquire  
Aluino Ochoa, M.D.

**From:** George Mikitarian  
President/CEO

**Subject:** Board/Committee Meetings – September 9, 2024

**Date:** September 4, 2024

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**\*\*Please note the meeting time changes\*\***

**The Ad Hoc Credentials Review Committee will meet at 1:30 p.m. where the Committee will review credentialing and privileging files as they relate to medical staff appointment/reappointment.**

**The Quality Committee will convene at 2:00 p.m., which will be followed by the Finance Committee, and then Executive Committee meetings.**

**The Board of Directors will meet in executive session no earlier than 2:30 p.m.** Following the Board of Directors Executive Session, the Education Committee and Board of Directors regularly scheduled meeting will be held immediately following, however no earlier than 3:00 p.m.

**The Planning Committee meeting has been canceled.**

## **QUALITY COMMITTEE**

Elizabeth Galfo, M.D., Chairperson  
Robert L. Jordan, Jr., C.M. (ex-officio)  
Billy Specht  
Billie Fitzgerald  
Herman A. Cole, Jr.  
Dan Aton  
Stan Retz, CPA  
Maureen Rupe  
Ashok Shah, M.D.  
Aluino Ochoa, M.D., President/Medical Staff, Vice Chairperson  
Alphonse Pecoraro, M.D., Designee  
Nimish Naik, M.D., Designee  
Christopher Manion, M.D., Designee  
George Mikitarian (non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
QUALITY COMMITTEE  
MONDAY, SEPTEMBER 9, 2024, at 2:00 P.M.  
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

### **CALL TO ORDER**

- I. Vision Statement
- II. Dashboard
- III. ED Throughput Project Update – Ms. Cottrell
- IV. Executive Session (if necessary)

### **ADJOURNMENT**

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE QUALITY COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110. THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH DISCUSSION, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.



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# Quality Agenda

**September 9, 2024**

1. Approval of Minutes
2. Vision Statement
3. Dashboard
4. Emergency Department Throughput Initiative

# Quality Committee

## Vision Statement

“Assure affordable access to safe, high quality patient care to the communities we serve.”



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# Dashboard



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# Performance dashboard

Description	Definition	QTR	Rolling YTD	Goal
Stroke	Stroke management compliance	92%	80%	Goal: = 100%
Sepsis	Severe Sepsis and Septic Shock Management bundle compliance	65%	50%	Goal: > 60%
Readmission	All cause 30-day readmissions	10.8%	12.7%	Goal: ≤ 8.0%
Person Centered flow	emergency department throughput	217	216	Goal: ≤ 101 minutes
Person Experience	Top box HCAHPs domain score for overall rating	52.9%	59.1%	Target: ≥ 78%

# Performance dashboard

Description	Definition	Rolling YTD	Goal
Heart Attack	30-day readmission rate	5.9%	Goal: < 14%
Heart Failure	30-day readmission rate	18.5%	Goal: < 19%
COPD	30-day readmission rate	12.0%	Goal: < 18%
Pneumonia	30-day readmission rate	14.6%	Goal: < 16%
Hip/Knee	30-day readmission rate	7.7%	Goal: < 4.6%
Combined	30-day readmission rate	12.9%	Goal: < 8%



# Performance dashboard

Description	Definition	Rolling YTD	Days Since Last Infection	National Rate
CLABSI	Central Line Associated Bloodstream Infection	3.099	167 days	< 0.717
CAUTI	Catheter Associated Urinary Tract Infection	0.926	207 days	< 0.583
MRSA bacteremia	Hospital onset MRSA bacteremia	3.371	137 days	< 0.752
<i>C. difficile</i> infection	Hospital onset <i>C. difficile</i> infection	0.213	223 days	< 0.416
SSI	Combined Abdominal hysterectomy and colon procedures	1.255	174 days	< 0.900

# Emergency Department Throughput Initiative

**Ericka V. Jacobs, MSN, RN**

*Director, Emergency & Women's Services*

**Dr. Christopher Rajan**

*Emergency Department Medical Director*

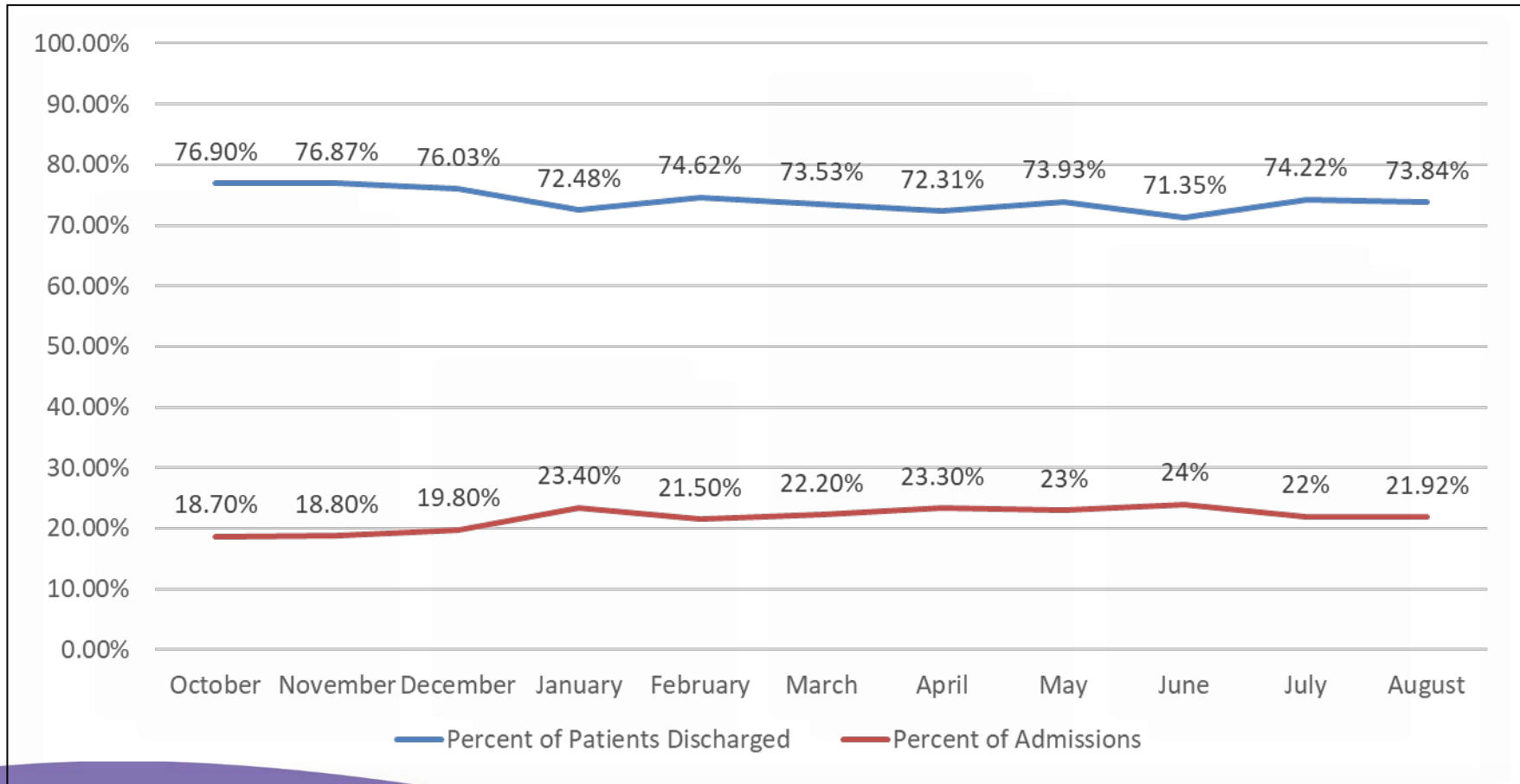


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# Emergency Department Throughput

## Current State



# Emergency Department Throughput

## Current State

Key Performance Indicator	FYTD	Goal
Patient Satisfaction	27%	64.5%
Human Understanding	61.9%	72.2%
Median Length of Stay for Discharged Patients	219 min	≤ 138 min

# Establishing a New Flow

Priorities:

1. Standardize workflow for lower acuity patients
2. Optimize space and staffing
3. Develop surge plan



# Establishing a New Flow

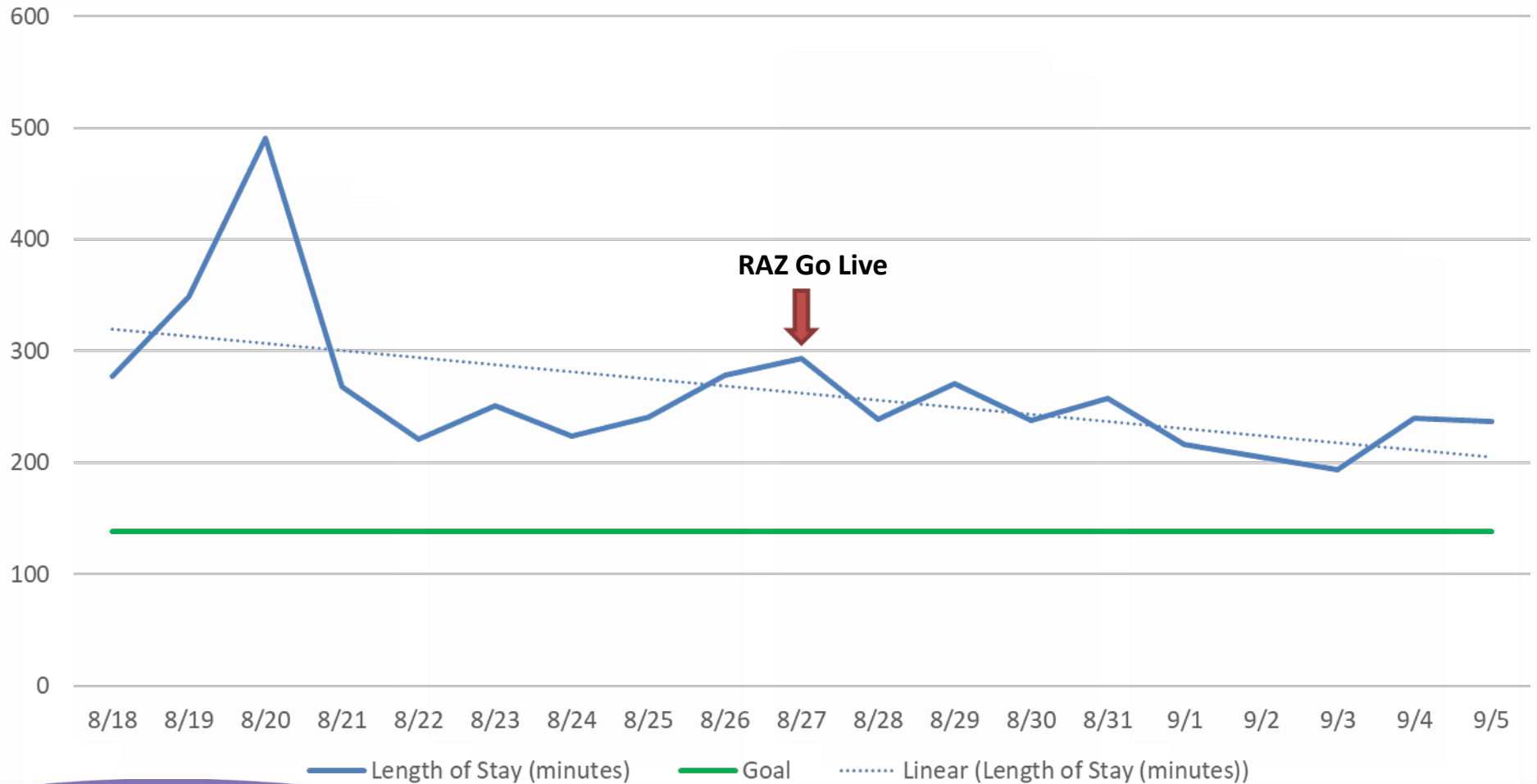
- Data collection
- Mapping
- Trial
- RAZ Go Live



# Elements of RAZ

- Appropriate designation
- Formalizing stages of care
- Increasing provider coverage

# Initial Progress





# Emergency Department Throughput

## Future State



# Questions?



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FINANCE COMMITTEE

Herman A. Cole, Jr. Chairperson  
Stan Retz, CPA, Vice Chairperson  
Robert L. Jordan, Jr., C.M., (ex-officio)  
Billie Fitzgerald  
Maureen Rupe  
Dan Aton  
Christopher Manion, M.D.  
Aluino Ochoa, M.D., President/Medical Staff  
George Mikitarian, President/CEO (non-voting)

**FINANCE COMMITTEE MEETING  
NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING  
PARRISH MEDICAL CENTER  
MONDAY, SEPTEMBER 9, 2024  
FIRST FLOOR CONFERENCE ROOMS 2/3/4/5  
(IMMEDIATELY FOLLOWING QUALITY COMMITTEE)**

CALL TO ORDER

- I. Public Comments
- II. Financial Review – Mr. Moehring
- III. FY 2025 Major Budget Volume Assumptions and Operating Budget – Mr. Moehring  
***Motion: Recommend the Board of Directors approve the FY 2025 Major Volume Assumptions and the FY 2025 Operating Budget, as presented.***
- IV. FY 2025 Capital Budget – Mr. Moehring  
***Motion: To Recommend the Board of Directors Approve the FY 2025 Capital Budget in the amount of \$ 6,250,000.00***
- V. Inter-Governmental Transfer – Disproportionate Share – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2025.***
- VI. Inter-Governmental Transfer – Low Income Pool – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2025.***
- VII. Inter-Governmental Transfer – Hospital DPP – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for year 4.***

VIII. Inter-Governmental Transfer – Physician DPP – Mr. Moehring

***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2025.***

IX. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE FINANCE COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES, AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS FINANCE COMMITTEE. TO THAT EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS FINANCE COMMITTEE AND THE NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

## MEMORANDUM

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**DATE:** September 9, 2024  
**TO:** Finance Committee  
**FROM:** Michael W. Moehring, CFO *MWM*  
**SUBJECT:** **FY 2025 Operating Budget**

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Attached are the Major Volume Assumptions and Overview for the FY 2025 Operating Budget.

Highlights of the proposed FY 2025 Operating Budget include:

- Total Operating Revenue: = \$200.7M
- Total Expenses: = \$200.7M
- Totaling a Balanced Budget

### **Major Budget Volume Assumptions**

The Major Budget Volume Assumptions are the key drivers of our budget; modeling to forecast future volumes based upon historical trends and industry analyses. The volume indicators will drive the revenue and a majority of the expense items, including FTEs (Full-time equivalents). These volumes are linked to individual departments' budget, so any change in the major assumptions will affect all departments that would be impacted by that change.

### **Operating Budget**

The Major Budget Volume Assumptions referred to above are the basis for the FY 2025 operating budget.

### **The following motion is requested for approval:**

***Motion: Recommend the Board of Directors approve the FY 2025 Major Volume Assumptions and the FY 2025 Operating Budget as presented.***

Should you have any questions or need additional information, please do not hesitate to contact me at [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com) or (321) 268-6111. Thank you for your attention in this matter.

MM/tfm  
Enclosures

BUDGET SUMMARY  
 NORTH BREVARD COUNTY HOSPITAL DISTRICT  
 DBA PARRISH MEDICAL CENTER - FISCAL YEAR ENDING SEPTEMBER 30, 2025

**The Board of Directors is pleased to report to all residents of the North Brevard County Hospital District that the 2025 Budget represents the 30th straight year that no taxes will be assessed to support the hospital.**

PROPOSED MILLAGE: 0.0000 MILLS

<u>ESTIMATED REVENUES</u>	GENERAL AND TOTAL FUND
TAXES:	
AD VALOREM TAXES (MILLAGE 0.0000)	\$ -
GROSS PATIENT CHARGES FOR SERVICES	\$ 816,975,256
PROVISIONS FOR CONTRACTUAL ADJUSTMENTS AND UNCOLLECTIBLE ACCOUNTS	
MEDICARE AND MEDICAID	\$ (447,728,516)
INDIGENT, COMMUNITY CARE AND BAD DEBT	\$ (27,732,730)
UNCOLLECTIBLE AND OTHER CONTRACTUAL	\$ (146,504,164)
	\$ (621,965,410)
NET PATIENT SERVICE REVENUE	\$ 195,009,846
INVESTMENT INCOME	\$ 1,501,808
OTHER	\$ 4,214,902
<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 200,726,556</b>
 <u>EXPENDITURES/EXPENSES</u>	
SALARIES AND WAGES	\$ 80,147,245
EMPLOYEE BENEFITS	\$ 16,660,515
PROFESSIONAL FEES	\$ 20,627,406
MEDICAL & OPERATING SUPPLIES & EXPENSE	\$ 56,792,788
DEPRECIATION AND AMORTIZATION	\$ 5,029,537
INTEREST	\$ 2,353,307
INSURANCE	\$ 2,713,898
RESERVES FOR RENEWAL & REPLACEMENT OF EQUIPMENT	\$ 89,569
PUBLIC ASSISTANCE ASSESSMENT	\$ 1,807,798
OTHER EXPENSES	\$ 14,504,493
<b>TOTAL ESTIMATED EXPENDITURES/EXPENSES</b>	<b>\$ 200,726,556</b>

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

**NOTICE OF BUDGET HEARING**

The North Brevard County Hospital District has tentatively adopted a budget for Fiscal Year 2024-2025. The first Notice of Public Hearing was published on September 4, 2024. The Board will first review on September 9, 2024 at 5:01 p.m. A second public hearing to make a FINAL DECISION on the budget and taxes will be held on Monday, September 23, 2024 at 5:01 p.m. at Parrish Medical Center 951 N. Washington Avenue, Titusville, Florida 32796.

**PARRISH HEALTHCARE**  
**MAJOR VOLUME ASSUMPTIONS**  
**FOR FY 2024 PROJECTION AND FY 2025 BUDGET**

	Actual 2023	Budget 2024	Actual 6 Months 2024	Projected 2024	Budget 2025	% Variance Projected to Budget
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**A. INPATIENT UTILIZATION HISTORY AND BUDGETED GOALS**

<b>1. Admissions</b>						
<b>Total Adult/Ped</b>	<b>4,426</b>	<b>4,910</b>	<b>2,158</b>	<b>4,299</b>	<b>4,458</b>	<b>3.7%</b>
Newborn	520	526	163	317	440	38.8%
<b>1a. Admissions by Payor</b>						
Medicare	2,479	2,703	1,390	2,814	2,919	
Medicaid	641	754	210	403	418	
Managed Care	739	804	292	567	588	
Other	567	648	266	514	533	
<b>Total</b>	<b>4,426</b>	<b>4,910</b>	<b>2,158</b>	<b>4,299</b>	<b>4,458</b>	<b>3.7%</b>
<b>2. Patient Days</b>						
<b>Total Adult/Ped</b>	<b>21,621</b>	<b>21,096</b>	<b>11,943</b>	<b>23,863</b>	<b>22,290</b>	<b>-6.6%</b>
Newborn	1,093	1,106	346	664	933	40.5%
<b>3. Total Average LOS</b>	<b>4.88</b>	<b>4.30</b>	<b>5.50</b>	<b>5.55</b>	<b>5.00</b>	<b>-9.9%</b>
<b>4. Average Daily Census - Inpatient</b>	<b>59.2</b>	<b>57.6</b>	<b>65.3</b>	<b>65.2</b>	<b>61.1</b>	<b>-6.3%</b>
Average Daily Census - Observation	16.6	15.0	17.0	17.1	16.3	-4.7%
<b>5. Inpatient Surgery</b>	<b>1,147</b>	<b>1,161</b>	<b>501</b>	<b>996</b>	<b>1,033</b>	<b>3.7%</b>
<b>6. Inpatient Special Procedures</b>	<b>380</b>	<b>435</b>	<b>275</b>	<b>637</b>	<b>661</b>	<b>3.7%</b>
<b>7. Inpatient Cardiac Caths</b>	<b>353</b>	<b>411</b>	<b>178</b>	<b>362</b>	<b>375</b>	<b>3.7%</b>

**B. OUTPATIENT UTILIZATION HISTORY AND BUDGETED GOALS**

<b>1. Observation Patients - Discharges</b>	<b>2,617</b>	<b>2,694</b>	<b>1,350</b>	<b>2,729</b>	<b>2,570</b>	<b>-5.8%</b>
<b>2. Emergency Room Visits</b>	<b>30,120</b>	<b>30,595</b>	<b>15,326</b>	<b>30,532</b>	<b>30,837</b>	<b>1.0%</b>
<b>3. Outpatient Lab/Diagnostic/Other</b>						
<b>Total Lab/Diagnostic/Other Svcs.</b>	<b>72,362</b>	<b>76,004</b>	<b>35,258</b>	<b>70,578</b>	<b>73,644</b>	<b>4.3%</b>
<b>4. Outpatient Rehab Services</b>						
<b>Total Outpatient Rehab Services</b>	<b>9,667</b>	<b>12,343</b>	<b>6,568</b>	<b>13,172</b>	<b>15,350</b>	<b>16.5%</b>
<b>5. Outpatient Surgery</b>	<b>2,053</b>	<b>2,429</b>	<b>1,006</b>	<b>2,148</b>	<b>2,236</b>	<b>4.1%</b>
<b>6. Outpatient Special Procedures</b>	<b>1,824</b>	<b>2,036</b>	<b>587</b>	<b>1,355</b>	<b>1,860</b>	<b>37.3%</b>
<b>7. Outpatient Cardiac Caths</b>	<b>790</b>	<b>831</b>	<b>459</b>	<b>902</b>	<b>1,297</b>	<b>43.8%</b>
<b>8. PMG - Ambulatory Services - wRVUs</b>	<b>222,413</b>	<b>268,065</b>	<b>112,665</b>	<b>222,246</b>	<b>268,452</b>	<b>20.8%</b>

## MEMORANDUM

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**To:** Finance Committee

**From:** Michael W. Moehring, CFO

**Subject:** FY 2025 Capital Budget

**Date:** September 9, 2024

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For the FY 2025 Capital Budget, requesting the Board's approval to reserve \$6,250,000 in the general contingency funds for IT, Strategic and Maintenance Capital.

All capital requisitions will be reviewed and approved by the Executive Management Committee (EMC). All Strategic capital requests will include a needs assessment and business case. All maintenance capital requests will be reviewed and approved on an individual need's assessment.

All requests greater than \$150,000 will be brought before the Board for approval, in accordance with Policy No. 9500-2.

I recommend the approval of \$6,250,000 for general contingency capital funds.

***Motion: Recommend the Board of Directors approve the FY 2025 Capital Budget in the amount of \$6,250,000.***

Should you have any questions or need additional information, please do not hesitate to contact me at [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com) or (321) 268-6111. Thank you for your attention in this matter.



## MEMORANDUM

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DATE: September 9, 2024  
TO: Finance Committee  
FROM: Michael W. Moehring, CFO  
SUBJECT: Inter-Governmental Transfer (IGT)  
Medicaid Disproportionate Share Hospital (DSH) – SFY 2025

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The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the State Fiscal Year 2025 Medicaid Disproportionate Share program (Medicaid DSH).

Medicaid DSH represents funds for hospitals providing a disproportionate share of Medicaid or charity care services.

AHCA has informed Parrish Medical Center that it can expect to receive Medicaid DSH payment for SFY 2025.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2024.

***Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2025.***

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com).

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MM/tfm

## MEMORANDUM

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DATE: September 9, 2024  
TO: Finance Committee  
FROM: Michael W. Moehring, CFO  
SUBJECT: Inter-Governmental Transfer (IGT)  
Medicaid Low Income Pool (LIP) – SFY 2025

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The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the State Fiscal Year 2025 Medicaid Low Income Pool program (Medicaid LIP).

The net LIP amount Parrish Medical Center receives is a function of the estimated cost of charity care provided. Changes in the level of charity care and the related estimated costs can cause the net LIP amount to vary year to year.

AHCA has informed Parrish Medical Center that it can expect to receive Medicaid LIP payment for SFY 2025.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2024.

***Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2025.***

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com).

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MM/tfm

## MEMORANDUM

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DATE: September 9, 2024  
TO: Finance Committee  
FROM: Michael W. Moehring, CFO  
SUBJECT: Inter-Governmental Transfer (IGT)  
Medicaid Directed Payment Program (DPP)  
Rate Year 4

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The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of Year 4 of the Medicaid Hospital Directed Payment Program (Hospital DPP).

The Direct Payment Program provides funding for hospitals that provide inpatient and outpatient services to Medicaid managed care enrollees. This funding to be determined includes a combination of both IGTs and federal dollars.

AHCA has informed Parrish Medical Center that it can expect to receive DPP payments for Year 4 of the program which is designed to reduce the shortfall of payments received as compared to the cost incurred for services provided to Medicaid Managed Care patients.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2024.

***Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for Year 4.***

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com).

---

MM/tfm

## MEMORANDUM

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DATE: September 9, 2024  
TO: Finance Committee  
FROM: Michael W. Moehring, CFO  
SUBJECT: Inter-Governmental Transfer (IGT)  
Medicaid Physician Directed Payment Program (Physician DPP) – SFY 2025

---

The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the Medicaid Physician Directed Payment Program (Physician PHP) for SFY 2025.

SFY 2025 is the 4<sup>th</sup> year of the Physician DPP program in the State of Florida. Physician DPP provides supplemental payments to public hospital and is designed to reduce the shortfall of payments received as compared to the cost incurred for physician services provided to Medicaid Managed Care patients.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2024.

***Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2025.***

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 – or e-mail me @ [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com).

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MM/tfm



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# Finance Committee

## FYTD July 31, 2024 – Performance Dashboard

Indicator	FYTD 2024 Actual	FYTD 2024 Budget	FYTD 2023 Actual
ED Visits	25,427	25,427	24,870
IP Admissions	3,677	4,095	3,740
Surgical Cases	4,456	5,177	4,648
LOS	5.6	4.3	4.8
OP Volumes	70,578	73,567	68,320
Hospital Margin %	7.98%	7.52%	0.58%
Investment Income \$	\$5.2 Million	\$7.1 Million	\$9.3 Million

## **EXECUTIVE COMMITTEE**

Stan Retz, CPA, Chairman

Robert L. Jordan, Jr., C.M.

Herman A. Cole, Jr.

Elizabeth Galfo, M.D.

Maureen Rupe

George Mikitarian, President/CEO (non-voting)

**DRAFT AGENDA  
EXECUTIVE COMMITTEE  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
MONDAY, SEPTEMBER 9, 2024  
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5  
IMMEDIATELY FOLLOWING FINANCE COMMITTEE**

### **CALL TO ORDER**

- I. Reading of the Huddle
- II. Attorney Report – Mr. Boyles
  - A. Health First Update
- III. Other
- IV. Executive Session (if needed)

### **ADJOURNMENT**

**NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.**

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**THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE. TO THE EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.**

**EDUCATION COMMITTEE**

Billie Fitzgerald, Chairperson  
Maureen Rupe, Vice Chairperson  
Robert L. Jordan, Jr., C.M. (ex-officio)  
Elizabeth Galfo, M.D., Chairperson  
Billy Specht  
Herman A. Cole, Jr.  
Dan Aton  
Stan Retz, CPA  
Ashok Shah, M.D.  
Aluino Ochoa, M.D.  
George Mikitarian, President/CEO (Non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE  
MONDAY, SEPTEMBER 9, 2024  
IMMEDIATELY FOLLOWING EXECUTIVE SESSION  
FIRST FLOOR CONFERENCE ROOM 2/3/4/5**

**CALL TO ORDER**

- I. Burrell College of Osteopathic Medicine Specialty Rotation – Ms. Sellers & Mr. McAlpine
  
- IV. Executive Session (if necessary)

**ADJOURNMENT**

**NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE EDUCATION COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.**

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# A Strategic Partnership Focused on the Future of Healthcare



*Healing Families - Healing Communities<sup>®</sup>*

[parrishhealthcare.com](http://parrishhealthcare.com)

# Partners in Medical Education

## Focused on the future of healthcare

- About Burrell College of Osteopathic Medicine
- Partnership Catalyst
- First Class Clerkship Rotations
- Growth Plans

# About Burrell College

- Four-year, private osteopathic medical school
- Established in 2013
- Two campuses: Las Cruces, New Mexico, and Melbourne, Florida
- Granted highest level of accreditation, which is 10 Years with Exceptional Outcomes
- Uses the latest medical education technologies and methods to ensure student success in all fields of medicine — from primary care to subspecialties like surgery, OB/GYN, cardiology, anesthesiology, and emergency medicine

# About Burrell College

## Osteopathic Medicine Defined

- A doctor of osteopathic medicine, also known as a D.O., is a fully trained and licensed doctor. A doctor of osteopathic medicine graduates from a U.S. osteopathic medical school.
- A doctor of medicine, also known as an M.D., graduates from a traditional medical school.
- A major difference between D.O.s and M.D.s is that some doctors of osteopathic medicine use manual medicine as part of treatment. Manual medicine can include hands-on work on joints and tissues and massage.

# Partnership Catalyst

- Focus on the Future of Healthcare
- Provider Recruitment and Retention
- Pipeline Development of Providers Across all Specialties
- Burrell reports that 50% to 60% of Medical Students return to the geographic area after graduation of those 60% to 70% continue to practice where they completed their residency.

# 2024 First Class – Clerkship Rotations

- **3 Medical Students**
  - Cardiology
  - OB/GYN
  - Primary Care
- **3 Physician Preceptors**
  - Dr. Biju Matthews, Cardiology
  - Dr. Manuel Navas, OB/GYN
  - Dr. Kevat Patel, Primary Care
- **Credentialing**
  - Dr. Ochoa, Dr. Patel and MEC approved
  - Jane Hankins coordinating credentialing
- **On-Site Program Liaison**
  - Kristina Crabtree, Manager, People Development
  - Wendy Zuñiga Beasley, Regional Academic Center Liaison Office of Clinical Education, Burrell College of Osteopathic Medicine

# OB/GYN Clerkship

## Preceptor: Dr. Navas

- Four (4) week experience served in both ambulatory and inpatient settings
- Prenatal care
- Management of labor and uncomplicated childbirth
- Postnatal care

# Internal Medicine Clerkship

## Preceptors Dr. Matthews and Dr. Patel

- Eight (8) week experience served in both ambulatory and inpatient settings.
- Divided into two four-week rotations.
- One four-week experience in an inpatient setting hospitalist practice or in a general internal medicine practice that has a significant inpatient component.
- Second four-week rotation subspecialty experience.
- Care of patients presenting with acute or chronic conditions
- Diagnosis and case management including participation in minor diagnostic and therapeutic procedures



# Growth Plan for Medical Student Experiences

- Focus on first class excellent student experiences; smooth out process and procedures
- 2025 establish a phased-approach plan to add more preceptors and students

# Questions?



**DRAFT AGENDA  
BOARD OF DIRECTORS MEETING - REGULAR MEETING  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
SEPTEMBER 9, 2024  
NO EARLIER THAN 3:00 P.M.,  
FOLLOWING THE LAST COMMITTEE MEETING  
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

**CALL TO ORDER**

- I. Pledge of Allegiance
- II. PMC’s Vision – *Healing Families – Healing Communities*
- III. Approval of Agenda
- IV. Recognitions(s)
  - A. New Providers (memo included)
- V. Review and Approval of Minutes (July 16, 2024, Special Meeting)
- VI. Open Forum for PMC Physicians
- VII. Public Input and Comments\*\*\*<sup>1</sup>
- VIII. Unfinished Business\*\*\*
- IX. New Business\*\*\*
  - A. **North Brevard Medical Support, Inc, Liaison Report –Mr. Retz**
- X. Medical Staff Report Recommendations/Announcements
- XI. Public Comments (as needed for revised Consent Agenda)
- XII. Consent Agenda\*\*\*
  - A. Finance
    - 1. **Motion to recommend the Board of Directors approve the FY 2025 Major Volume Assumptions and the FY 2025 Operating Budget, as presented.**
    - 2. **Motion to Recommend the Board of Directors Approve the FY 2025 Capital Budget in the amount of \$ 6,250,000.00**

- 3. Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2025.**
- 4. Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2025.**
- 5. Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for year 4.**
- 6. Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2025.**

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\*\*\*1 Pursuant to PMC Policy 9500-154:

- non-agenda items – 3 minutes per citizen
- agenda items for board action -- 3 minutes per citizen, permitted prior to board discussion for regular agenda action items and prior to board action on consent agenda.
- 10 minute total per citizen
- must be related to the responsibility and authority of the board or directly to an agenda item [see items marked \*\*\*]

XIII. Committee Reports

- A. Quality Committee
- B. Budget and Finance Committee
- C. Executive Committee
- D. Educational, Governmental and Community Relations Committee
- E. Planning, Physical Facilities & Properties Committee

XIV. Process and Quality Report – Mr. Mikitarian

- A. Other Related Management Issues/Information
- B. Hospital Attorney - Mr. Boyles

XVI. Other

XVII. Closing Remarks – Chairman

XVIII. Executive Session (if necessary)

## **ADJOURNMENT**

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**ANY MEMBER OF THE PUBLIC THAT WILLFULLY INTERRUPTS OR DISTURBS A MEETING OF THE BOARD OF DIRECTORS IS SUBJECT TO REMOVAL FROM THE MEETING BY AN OFFICER AND SUCH OTHER ACTIONS AS MAY BE DEEMED APPROPRIATE AS PROVIDED IN SECTION 871.01 OF THE FLORIDA STATUTES.**



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# Welcome New Providers

**Rohan Sarna, MD – Pain Management & Anesthesia**

**Total Spine & Orthopedics**

**Medical School: Doctor of Medicine, Sidney Kimmel Medical College at Thomas Jefferson University, Philadelphia PA**

**Residency: Thomas Jefferson University Hospital, Philadelphia**

**Fellow: Massachusetts General Hospital, Chronic Pain Fellowship**

**Fellow: University of Florida - Endoscopic Spine Fellowship**



# Samuel Del Rio, MD – Uro/GYN Robotics

**Medical School: Case Western Reserve University – School of Medicine, Cleveland, Ohio**

**Residency: Johns Hopkins Hospital, OB/GYN Residency Program**

**Fellowship: Cardiovascular Disease, University of West Virginia, Morgantown, West Virginia**

**Fellowship: Uro/GYN – Johns Hopkins Hospital**





# Douglas Castellano, MD – Anesthesiology

**Medical School: State  
University of New York –  
Downstate, Brooklyn, NY**  
**Residency:  
Anesthesiology  
Residency, New York  
Presbyterian Weill  
Cornell Medical Center,  
NYC, NY**



# H. James Wang, MD – Electrophysiology

**Medical School:** Shanghai medical University, Shanghai, China

**Residency:** Internal Medicine, Montefiore Medical Center, Albert Einstein College of Medicine

**Fellowship:** Cardiology, Stanford University Hospital

**Fellowship:** Cardiac Electrophysiology, NY Presbyterian Hospital Columbia University

**Fellowship:** Cardiac Electrophysiology, Cleveland Clinic Foundation



# Amit Sharma, MD – Interventional Cardiology

**Medical School:** Doctor of Medicine,  
Government General Hospital Chennai, India

**Residency:** Internal Medicine, University of  
Alabama at Montgomery

**Fellowship:** General Cardiology, Saint Luke's  
Mid America Heart Institute, University of  
Missouri, Kansas City

**Fellowship:** Interventional Cardiology Saint  
Luke's Mid America Heart Institute, University  
of Missouri, Kansas City



# Latha Ganti, MD – Emergency Medicine

**Medical School: Doctor of Medicine, Ponce School of Medicine, Puerto Rico**  
**Residency: Jacobi-Montefiore Emergency Medicine Program, Albert Einstein College of Medicine, Bronx, NY**



# Mitul Patel, MD – Hospitalist

**Medical School:** Spartan Health Sciences University, School of Medicine

**Residency:** Michigan State University, Family Medicine



**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
BOARD OF DIRECTORS – SPECIAL MEETING**

A special meeting of the Board of Directors of the North Brevard County Hospital District operating Parrish Medical Center (the District) was duly noticed and held at 4:00 p.m. on July 16, 2024 in Conference Room 2/3/4/5, First Floor. The following members were present:

Robert L. Jordan, Jr., C.M., Chairman  
Herman A. Cole, Jr.  
Billie Fitzgerald  
Dan Aton (4:04 p.m.)  
Maureen Rupe  
Billy Specht  
Dr. Ashok Shah

Member(s) Absent:

Elizabeth Galfo, M.D. (excused)  
Stan Retz, Vice Chairman. (excused)

**CALL TO ORDER**

Mr. Jordan called the meeting to order at 4:00 p.m.

Discussion ensued and the following motion was made by Mr. Cole, seconded by Ms. Fitzgerald, and approved (6 ayes, 0 nays, 0 abstentions). Mr. Aton was not present at the time the vote was taken.

**MOTION TO ADD PUBLIC COMMENTS AS ITEM I AND AS ITEM III ON THE AGENDA.**

**PUBLIC COMMENTS**

There were no public comments.

**CONSIDERATION OF SETTLEMENT WITH HEALTH FIRST REGARDING LITIGATION FILED IN 2015**

Mr. Boyles gave a brief overview of the history of the dispute between the two organizations and the intention of today's meeting.

Mr. Quinn summarized the timeline of the initial proposal of settlement in September 2023 to present day. Mr. Quinn reviewed the following items to be considered:

1. Consideration of Settlement and Release Agreement involving pending litigation: "North Brevard County Hospital District, d/b/a Parrish Medical Center v. Health First, Inc., Health First Health Plans, Inc., Health First Insurance, Inc., Health First Physicians, Inc., and Health First

Medical Group, LLC”, in the Circuit Court of the 18th Judicial Circuit on or about August 27, 2015, Case No. 05-2015-CA-039908” and authorizing George Mikitarian, as President/CEO of the District, to finalize negotiations and enter into the agreement.

2. Consideration of the purchase of the cancer center building located at 490 N. Washington Avenue, Titusville, Florida, for a purchase price of \$8,700,000.00, with Health First providing a credit towards the purchase price of \$5,374,000.00 and authorizing George Mikitarian, as President/CEO of the District, to finalize and enter into the agreement and all transaction documents relating to the agreement.

3. Consideration of purchase of personal property assets located in the cancer center building located at 490 North Washington Avenue, Titusville Florida and related agreement and documents for a purchase price of \$1,674,000.00 and authorizing George Mikitarian, as President/CEO of the District, to finalize and enter into the agreement and all transaction documents relating to the agreement.

4. Consideration of a lease agreement for the real property and certain personal property located in the cancer center building located at 490 North Washington Avenue, Titusville Florida back to Health First for a period of up to one year at a fair market value rental rate and authorizing George Mikitarian, as President / CEO of the District, to enter into the lease agreement.

Mr. Boyles noted that the settlement will not be effective until September 30, 2024.

Discussion ensued and the following motion was made by Mr. Cole, seconded by Dr. Shah, and approved (7 ayes, 0 nays, 0 abstentions).

**MOTION TO RECOMMEND THE BOARD OF DIRECTORS ADOPT THE RESOLUTION OF THE BOARD OF DIRECTORS OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT ATTACHED AS EXHIBIT “A” APPROVING THE SETTLEMENT OF LITIGATION WITH HEALTH FIRST STYLED “NORTH BREVARD COUNTY HOSPITAL DISTRICT DBA PARRISH MEDICAL CENTER v. HEALTH FIRST, INC., HEALTH FIRST HEALTH PLANS INC., HEALTH FIRST INSURANCE, INC., HEALTH FIRST PHYSICIANS, INC. AND HEALTH FIRST MEDICAL GROUP, LLC IN THE CIRCUIT COURT OF THE 18TH JUDICIAL CIRCUIT ON OR ABOUT AUGUST 27, 2015 CASE NO. 05-2015-CA-039908”.**

Ms. Just, Heath First Chief Administrative Officer, stated she is happy to be here and added that while the two organizations are competitors, and will remain competitors, she is enthusiastic and optimistic about what this settlement means for the community.

#### **PUBLIC COMMENTS**

There were no public comments.

BOARD OF DIRECTORS

JULY 16, 2024

PAGE 3

**ADJOURNMENT**

There being no further business to discuss, the Parrish Medical Center Board of Directors meeting adjourned at 4:27 p.m.

Robert L. Jordan, Jr., C.M.  
Chairman



**EXHIBIT "A"**

**RESOLUTION  
OF THE BOARD OF DIRECTORS OF THE  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
APPROVING THE SETTLEMENT OF LITIGATION WITH  
HEALTH FIRST STYLED "NORTH BREVARD COUNTY HOSPITAL DISTRICT DBA  
PARRISH MEDICAL CENTER v. HEALTH FIRST, INC., HEALTH FIRST HEALTH  
PLANS INC., HEALTH FIRST INSURANCE, INC., HEALTH FIRST PHYSICIANS,  
INC. AND HEALTH FIRST MEDICAL GROUP, LLC IN THE CIRCUIT COURT OF  
THE 18<sup>TH</sup> JUDICIAL CIRCUIT ON OR ABOUT AUGUST 27, 2015  
CASE NO. 05-2015-CA-039908"**

The Board of Directors of North Brevard County Hospital District, d/b/a Parrish Medical Center, at a public meeting duly called and held, at which a quorum was present, hereby adopts the following recitals and resolutions:

*Whereas*, the North Brevard County Hospital District (the "District") Desires to settle the case styled "**North Brevard County Hospital District dba Parrish Medical Center v. Health First, Inc. Health First Health Plans Inc., Health First Insurance, Inc., Health First Physicians, Inc. and Health First Medical Group, LLC in the Circuit Court of the 18<sup>th</sup> Judicial Circuit on or about August 27, 2015 Case No. 05-2015-CA-039908**" ("**Health First Litigation**").

*Whereas*, Health First desires to settle the Health First litigation.

*Whereas*, the Board of Directors of the District (the "Board") finds it in the best interest of the District to enter into a settlement agreement with Health First and related documents.

*Whereas*, the Board approves the Settlement and Release Agreement with related documents in substantially the form attached as **Exhibit "A"** hereto:

*Whereas*, the Board hereby authorizes, approves and directs, subject to the oversight of the chairman of the Board and Chief Executive Officer ("CEO") of the District, the attorney for the Board to finalize Settlement and Release Agreement and related transaction documents.

*Now, therefore, be it*

*Resolved*, that the Board of Directors of the District hereby incorporates the above recitals and further authorizes and directs that the officers of the District take all other actions necessary to finalize the Settlement and Release Agreement and related transaction documents.

*Resolved*, that the Board of Directors approve of the Settlement and Release Agreement involving litigation with Health First (in the lawsuit styled: "North Brevard County Hospital District, d/b/a Parrish Medical Center v. Health First, Inc., Health First Health Plans, Inc., Health First Insurance, Inc., Health First Physicians, Inc., and Health First Medical Group, LLC, in the Circuit Court of the 18th Judicial Circuit on or about

EXHIBIT "A" - continued

August 27, 2015, Case No. 05-2015-CA-039908") and approval of related transaction documents (the "Transaction"): Real Estate Purchase and Sale Agreement for 490 N. Washington Avenue, Titusville, Florida (the "Building") for a purchase price of \$8,700,000.00 cash; Asset Purchase Agreement for certain personal property assets located in the Building for a purchase price of \$1,674,000.00 cash; Lease Agreement between Parrish Medical Center and Health First for the Building for a term of up to one year; and providing authority to George Mikitarian and/or Chris McAlpine to negotiate and execute these agreements and any related ancillary Transaction documents.

**Resolved**, that any and all actions taken by any officer or director of the District in connection with the actions contemplated herein are ratified, confirmed and approved in all respects.

**Resolved**, this Resolution takes effect immediately upon its adoption.

**PASSED, APPROVED AND ADOPTED** on July 16, 2024.

BOARD OF NORTH BREVARD COUNTY  
HOSPITAL DISTRICT

By: \_\_\_\_\_  
Robert L. Jordan, Jr., CM, Chairman

ATTEST:

By: \_\_\_\_\_  
Elizabeth Galfo, MD, Secretary

**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING PARRISH MEDICAL CENTER  
MEDICAL EXECUTIVE COMMITTEE MEETING – REGULAR SESSION MINUTES  
August 20, 2024 @ 5:30pm**

**Present:** K. Patel, MD, M. Navas, MD, C. Fernandez, MD, C. Manion, MD, R. Patel, MD, G. Mikitarian, J. Zambos, MD, C. Rajan, DO, L. Stuart, MD, P. Carmona, MD, A. Ochoa, MD,

**Absent:** B. Mathews, MD, C. Jacobs, MD, C. McAlpine

A meeting of the Medical Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was called to order on August 20, 2024 at 5:30pm in the Conference Center. A quorum was determined to be present.

**CALL TO ORDER.**

Dr. Ochoa called the meeting to order at 5:32 pm.

**I. REVIEW AND APPROVAL OF MINUTES**

Motion to approve the Regular Session minutes of July 16, 2024 as written and distributed *was made by Dr. C. Rajan, seconded by Dr. C. Manion, and unanimously approved.*

**2. Old Business:** None

**3. New Business:**

**A) Policies for Review/Approval:**

1. Department Procedure for Definitions of Stat, Urgent & Routine Physician Orders

**MOTION TO TABLE THE POLICY (REQUIRES A RE-WRITE) WAS MADE BY DR. FERNANDEZ, SECONDED BY DR. CARMONA AND UNANIMOUSLY APPROVED.**

2. **Burrell College of Osteopathic Medicine**

Dr. Zambos asked for more information as to how we can get involved?

**Action:** Medical Staff Services to pursue further information from Kristina Crabtree, Manager, People Development.

B)

**CONSENT AGENDA - STANDING ORDERS**

- ED Lumbar Puncture (E3347) - Retiring. No longer in use.
- COPD Outpatient (E3550ab) - Retiring. No longer in use.
- Hypercalcemia Order Choices (E3818ab) - New Order Set.
- Mechanically Ventilated Patient Sedation/Analgesia Protocol (E60ab) - The Fentanyl and Morphine orders were updated to change the RASS score to CPOT score. The Titration Protocol wording for each was updated to remove "Sedation" and add "Analgesia Protocol". The Protocol Text for each was updated to include the CPOT Concentration.
- ICU Admit Orders (E295ac) - Added Enoxaparin 30 mg order under VTE Prophylaxis Assessment on page 1. Unchecked the Lactic Acid order and updated comments to match the approved lab protocol that "if lactic acid level >2, lab will be repeated in 4 hours x 1" under LABORATORY on page 3. Added unchecked Physical and Occupational Therapy orders under CONSULTS on page 3. Added pre-checked Ionized Calcium order under LABORATORY on page 3. Corrected Lactic Acid specimen collection instructions under LABORATORY on page 3.
- Pancreatitis - Acute - Adult (E1259ac) - Adjusted O2 comments for the Administer Oxygen and Assess Pulse Oximetry orders under RESPIRATORY on page 2. Added VTE Prophylaxis orders under VTE PROPHYLAXIS on page 1.

**MOTION TO APPROVE THE CONSENT AGENDA AS WRITTEN AND DISTRIBUTED WAS MADE BY DR. CARMONA, SECONDED BY DR. K. PATEL AND UNANIMOUSLY APPROVED.**

**D) Report from Administration:** None.

**Report from the Board:** None.

**Open Forum:** None.

**Adjournment:** There being no further business the meeting adjourned at 5:46 pm.

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**Aluino Ochoa, MD**  
**President, Medical Staff**

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**Christopher Manion, MD**  
**Secretary/Treasurer, Medical Staff**

TENTATIVE AGENDA  
BOARD OF DIRECTORS - SPECIAL MEETING  
PUBLIC HEARING  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
TUESDAY, SEPTEMBER 9, 2024 5:01 P.M.  
FIRST FLOOR, CONFERENCE CENTER

CALL TO ORDER

- I. First of two special public hearings to establish the millage rate and budget for FY2024-2025 as required by Laws of Florida (LD.2.50)
- II. Tentative millage rate of \$0.0000 per \$1,000 valuation is the prior year operating millage levy (LD.2.50).
  - A. Public comments and/or questions
  - B. Adopt tentative millage rate

**Motion: To adopt the tentative millage rate of \$0.0000 for FY2024-2025**

- III. Tentative Budget for FY2024-2025 (LD.2.50)
  - A. Public comments and/or questions
  - B. Adopt tentative budget

**Motion: To adopt the tentative budget for FY2024-2025**

- IV. Announce special Board meeting (second public hearing) Monday, September 23, 2024 at 5:01 p.m. First Floor, Conference Center.

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

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THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS. TO THE EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

BUDGET SUMMARY  
 NORTH BREVARD COUNTY HOSPITAL DISTRICT  
 DBA PARRISH MEDICAL CENTER - FISCAL YEAR ENDING SEPTEMBER 30, 2025

**The Board of Directors is pleased to report to all residents of the North Brevard County Hospital District that the 2025 Budget represents the 30th straight year that no taxes will be assessed to support the hospital.**

PROPOSED MILLAGE: 0.0000 MILLS

<u>ESTIMATED REVENUES</u>	GENERAL AND TOTAL FUND
TAXES:	
AD VALOREM TAXES (MILLAGE 0.0000)	\$ -
GROSS PATIENT CHARGES FOR SERVICES	\$ 816,975,256
PROVISIONS FOR CONTRACTUAL ADJUSTMENTS AND UNCOLLECTIBLE ACCOUNTS	
MEDICARE AND MEDICAID	\$ (447,728,516)
INDIGENT, COMMUNITY CARE AND BAD DEBT	\$ (27,732,730)
UNCOLLECTIBLE AND OTHER CONTRACTUAL	\$ (146,504,164)
	\$ (621,965,410)
NET PATIENT SERVICE REVENUE	\$ 195,009,846
INVESTMENT INCOME	\$ 1,501,808
OTHER	\$ 4,214,902
<b>TOTAL ESTIMATED REVENUES</b>	<b>\$ 200,726,556</b>
 <u>EXPENDITURES/EXPENSES</u>	
SALARIES AND WAGES	\$ 80,147,245
EMPLOYEE BENEFITS	\$ 16,660,515
PROFESSIONAL FEES	\$ 20,627,406
MEDICAL & OPERATING SUPPLIES & EXPENSE	\$ 56,792,788
DEPRECIATION AND AMORTIZATION	\$ 5,029,537
INTEREST	\$ 2,353,307
INSURANCE	\$ 2,713,898
RESERVES FOR RENEWAL & REPLACEMENT OF EQUIPMENT	\$ 89,569
PUBLIC ASSISTANCE ASSESSMENT	\$ 1,807,798
OTHER EXPENSES	\$ 14,504,493
<b>TOTAL ESTIMATED EXPENDITURES/EXPENSES</b>	<b>\$ 200,726,556</b>

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

**NOTICE OF BUDGET HEARING**

The North Brevard County Hospital District has tentatively adopted a budget for Fiscal Year 2024-2025. The first Notice of Public Hearing was published on September 4, 2024. The Board will first review on September 9, 2024 at 5:01 p.m. A second public hearing to make a FINAL DECISION on the budget and taxes will be held on Monday, September 23, 2024 at 5:01 p.m. at Parrish Medical Center 951 N. Washington Avenue, Titusville, Florida 32796.

**PARRISH HEALTHCARE**  
**MAJOR VOLUME ASSUMPTIONS**  
**FOR FY 2024 PROJECTION AND FY 2025 BUDGET**

	Actual 2023	Budget 2024	Actual 6 Months 2024	Projected 2024	Budget 2025	% Variance Projected to Budget
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**A. INPATIENT UTILIZATION HISTORY AND BUDGETED GOALS**

<b>1. Admissions</b>						
<b>Total Adult/Ped</b>	<b>4,426</b>	<b>4,910</b>	<b>2,158</b>	<b>4,299</b>	<b>4,458</b>	<b>3.7%</b>
Newborn	520	526	163	317	440	38.8%
<b>1a. Admissions by Payor</b>						
Medicare	2,479	2,703	1,390	2,814	2,919	
Medicaid	641	754	210	403	418	
Managed Care	739	804	292	567	588	
Other	567	648	266	514	533	
<b>Total</b>	<b>4,426</b>	<b>4,910</b>	<b>2,158</b>	<b>4,299</b>	<b>4,458</b>	<b>3.7%</b>
<b>2. Patient Days</b>						
<b>Total Adult/Ped</b>	<b>21,621</b>	<b>21,096</b>	<b>11,943</b>	<b>23,863</b>	<b>22,290</b>	<b>-6.6%</b>
Newborn	1,093	1,106	346	664	933	40.5%
<b>3. Total Average LOS</b>	<b>4.88</b>	<b>4.30</b>	<b>5.50</b>	<b>5.55</b>	<b>5.00</b>	<b>-9.9%</b>
<b>4. Average Daily Census - Inpatient</b>	<b>59.2</b>	<b>57.6</b>	<b>65.3</b>	<b>65.2</b>	<b>61.1</b>	<b>-6.3%</b>
Average Daily Census - Observation	16.6	15.0	17.0	17.1	16.3	-4.7%
<b>5. Inpatient Surgery</b>	<b>1,147</b>	<b>1,161</b>	<b>501</b>	<b>996</b>	<b>1,033</b>	<b>3.7%</b>
<b>6. Inpatient Special Procedures</b>	<b>380</b>	<b>435</b>	<b>275</b>	<b>637</b>	<b>661</b>	<b>3.7%</b>
<b>7. Inpatient Cardiac Caths</b>	<b>353</b>	<b>411</b>	<b>178</b>	<b>362</b>	<b>375</b>	<b>3.7%</b>

**B. OUTPATIENT UTILIZATION HISTORY AND BUDGETED GOALS**

<b>1. Observation Patients - Discharges</b>	<b>2,617</b>	<b>2,694</b>	<b>1,350</b>	<b>2,729</b>	<b>2,570</b>	<b>-5.8%</b>
<b>2. Emergency Room Visits</b>	<b>30,120</b>	<b>30,595</b>	<b>15,326</b>	<b>30,532</b>	<b>30,837</b>	<b>1.0%</b>
<b>3. Outpatient Lab/Diagnostic/Other</b>						
<b>Total Lab/Diagnostic/Other Svcs.</b>	<b>72,362</b>	<b>76,004</b>	<b>35,258</b>	<b>70,578</b>	<b>73,644</b>	<b>4.3%</b>
<b>4. Outpatient Rehab Services</b>						
<b>Total Outpatient Rehab Services</b>	<b>9,667</b>	<b>12,343</b>	<b>6,568</b>	<b>13,172</b>	<b>15,350</b>	<b>16.5%</b>
<b>5. Outpatient Surgery</b>	<b>2,053</b>	<b>2,429</b>	<b>1,006</b>	<b>2,148</b>	<b>2,236</b>	<b>4.1%</b>
<b>6. Outpatient Special Procedures</b>	<b>1,824</b>	<b>2,036</b>	<b>587</b>	<b>1,355</b>	<b>1,860</b>	<b>37.3%</b>
<b>7. Outpatient Cardiac Caths</b>	<b>790</b>	<b>831</b>	<b>459</b>	<b>902</b>	<b>1,297</b>	<b>43.8%</b>
<b>8. PMG - Ambulatory Services - wRVUs</b>	<b>222,413</b>	<b>268,065</b>	<b>112,665</b>	<b>222,246</b>	<b>268,452</b>	<b>20.8%</b>

AD VALOREM TAXES  
PUBLIC HEARING DATES

1ST PUBLIC HEARING DATE

Regulations:

Must be conducted not before 65 days after 6/30/24 and within 80 days after 6/30/24.

Tentative date set for September 9, 2024 (Monday) at 5:01 p.m. in Conference Room 2/3/4/5. The regular meetings of the Board of Directors and the Committees of the Board of Directors are also set for September 9th (Monday).

2ND PUBLIC HEARING DATE

Regulations:

Must be conducted not before two days after newspaper add and not more than five days after newspaper add.

Tentative date set for September 23, 2024 (Monday) at 5:01 p.m. in Conference Room 2/3/4/5.

Note: The newspaper ad for the 2nd public hearing is to be published within 15 days of the 1st public hearing. The tentative date for this publishing is set for September 19, 2024 (Thursday).

ATTACHMENT: Confirmation from Brevard County Board of County Commissioners re: Public Hearings on County and School Budgets.

September 4, 2024



## Brevard County Budget Office

The Brevard County Budget Office is responsible for the development of the annual Operating and five year Capital Improvement Program budgets. Through coordination with departments and County Administration, we strive to present a budget that adheres to the vision and guidance of the Brevard County Board of County Commissioners while maximizing limited resources. Our goal on this website is to provide transparent and comprehensive budget information that is easily accessible by our stakeholders; residents, visitors, staff and County Management.

On our website, users can access proposed (July through September), current year (effective October 1st each year) and prior year budgets. Readers may also find information about the budget process, applicable state and local directives, a budget-in-brief, frequently asked questions and links to associated websites.

We are committed to making our website as informative and as user-friendly as possible, and welcome suggestions that will enhance its appearance and/or content.

### Fiscal Year Adopted Budget 2023-2024

The **adopted budget** for fiscal year beginning October 1, 2023 and ending September 30, 2024 is \$ 2,042,281,887. Guided by the Board of County Commissioners' direction, the adopted budget reflects Brevard County's continued commitment to structural sustainability, while providing a high level of service to citizens and reducing property tax rates. Because of fiscally responsible decision making and careful planning keeping, Brevard County remains well positioned to make further advances in the areas of public safety, infrastructure, employee compensation, recruitment, retention, and environmental resilience. **The Fiscal Year 2023-2024 Budget** is dependent upon long-term investments and seeks to build upon and strengthen the foundation needed for Brevard County to be a strong, vibrant, and resilient community.

### Public Hearings on County and School Budgets for Fiscal Year 2024-2025

In accordance with the requirements of Florida Statutes, Chapter 200.065, notice is given concerning the dates of the scheduled public hearings on the ad valorem tax rates and budgets of the Brevard County School Board and the Brevard County Board of County Commissioners for the fiscal year beginning October 1, 2024.

The Brevard County School Board will hold public hearings on its ad valorem tax rates and budget for the fiscal year beginning July 1, 2024 on:

Thursday – July 30, 2024 at 5:30 P.M. and

Thursday – September 5, 2024 at 5:30 P.M.

The Brevard County Board of County Commissioners will hold public hearings on its ad valorem tax rates and budget for the fiscal year beginning October 1, 2024 on:

Tuesday – September 10, 2024 at 5:30 P.M. and

Tuesday – September 24, 2024 at 5:30 P.M.

If there are any questions concerning these meetings, please call the Brevard County Budget Office at (321) 633-2153.

