

MEMORANDUM

То:	Board of Directors
Cc:	Bill Boyles, Esquire Aluino Ochoa, M.D.
From:	George Mikitarian President/CEO
Subject:	Board/Committee Meetings – December 2, 2024
Date:	November 26, 2024

The Ad Hoc Credentials Review Committee will meet at 11:30 a.m. where the Committee will review credentialing and privileging files as they relate to medical staff appointment/reappointment.

The Quality Committee will convene at 12:00 p.m., which will be followed by the Finance Committee, and then Executive Committee meetings.

The Board of Directors will meet in executive session no earlier than 1:30 p.m. Following the Board of Directors Executive Session, the Education Committee and Board of Directors regularly scheduled meeting will be held immediately following, however no earlier than 2:00 p.m.

The Planning Committee meeting has been canceled.

QUALITY COMMITTEE

Elizabeth Galfo, M.D., Chairperson Robert L. Jordan, Jr., C.M. (ex-officio) Billy Specht Billie Fitzgerald Herman A. Cole, Jr. Dan Aton Stan Retz, CPA Maureen Rupe Ashok Shah, M.D. Aluino Ochoa, M.D., President/Medical Staff, Vice Chairperson Alphonse Pecoraro, M.D., Designee Nimish Naik, M.D., Designee Christopher Manion, M.D., Designee George Mikitarian (non-voting)

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER QUALITY COMMITTEE MONDAY, DECEMBER 2, 2024, at 12:00 P.M. FIRST FLOOR, CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

I. Approval of Minutes

Motion to approve the minutes of the October 7, 2024 meeting.

- II. Vision Statement
- III. Dashboard
- IV. Continued CMS Quality Reporting 2025 Ms. Cottrell
- V. Top 10 LOS Reasons
- VI. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE QUALITY COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110. THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUUPORT, INC. SHALL BE CONDUCTED.

DRAFT NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER QUALITY COMMITTEE

A regular meeting of the Quality Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on October 7, 2024, in Conference Room 2/3/4/5, First Floor. The following members were present.

Elizabeth Galfo, M.D., Chairperson Robert L. Jordan, Jr., C.M. Stan Retz, CPA Herman A. Cole, Jr. Ashok Shah, M.D. (12:18 p.m.) Dan Aton Billie Fitzgerald Maureen Rupe Christopher Manion, M.D. Nimish Naik, M.D. Alphonse Pecoraro, M.D. Aluino Ochoa, M.D., President/Medical Staff George Mikitarian (non-voting)

Members absent: Billy Specht (excused)

CALL TO ORDER

Dr. Galfo called the meeting to order at 12:07 p.m.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Cole, seconded by Mr. Retz, and approved (12 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION TO APPROVE THE AUGUST 5, 2024 MINUTES OF THE QUALITY COMMITTEE, AS PRESENTED.

VISION STATEMENT

Ms. Cottrell shared the committee's vision statement, which is to assure affordable access to safe, high quality patient care to the communities we serve.

QUALITY DASHBOARD REVIEW

Ms. Cottrell reviewed the Quality Dashboard discussing each indicator score as it relates to clinical quality and cost. Ms. Cottrell answered questions and received comments from

QUALITY COMMITTEE OCTOBER 7, 2024 PAGE 2

committee members concerning the dashboard and her earlier discussion. Copies of the Power Point slides presented by Ms. Cottrell are appended to the file copy of these minutes.

NEW QUALITY MANAGEMENT STRUCTURE

Ms. Cottrell reviewed the purpose, current structure and proposed future structure of the new Quality Management Committee. Mc Cottrell answered questions and received comments from committee members. Copies of the Power Point slides presented by Ms. Cottrell are appended to the file copy of these minutes.

OTHER

There was no other business brought before the committee.

ADJOURNMENT

There being no further business, the Quality Committee meeting adjourned at 1:08 p.m.

Elizabeth Galfo, M.D. Chairperson



Quality Agenda

December 2, 2024

- 1. Approval of Minutes
- 2. Vision Statement
- 3. Dashboard
- 4. Continued CMS Quality Reporting 2025
- 5. Top 10 LOS Reasons



Quality Committee

Vision Statement

"Assure affordable access to safe, high quality patient care to the communities we serve."



Dashboard



Performance dashboard

Description	Definition	QTR	Rolling YTD	Goal
Stroke	Stroke management compliance	77.3%	81.6%	Goal: = 100%
Readmission	All cause 30-day readmissions	9.75%	9.97%	Goal: ≤ 14.6%
Person Centered flow	emergency department throughput	224	221	Goal: ≤ 175 minutes
Person Experience	Top box HCAHPs domain score for overall rating	58.7%	60.3%	Target: ≥ 72%



Performance dashboard

Description	Definition	Rolling YTD	Goal
Heart Attack	30-day readmission rate	6.7%	Goal: < 14%
Heart Failure	30-day readmission rate	21%	Goal: < 20%
COPD	30-day readmission rate	13.4%	Goal: < 18%
Pneumonia	30-day readmission rate	22.5%	Goal: < 16%
Hip/Knee	30-day readmission rate	9.7%	Goal: < 4.5%
Combined	30-day readmission rate	16.4%	Goal: < 14%



Performance dashboard

Description	Definition	Rolling YTD	Days Since Last Infection	National Rate
CLABSI	Central Line Associated Bloodstream Infection	1.546	290 days	< 0.700
CAUTI	Catheter Associated Urinary Tract Infection	0.314	330 days	< 0.565
MRSA bacteremia	Hospital onset MRSA bacteremia	3.01	35 days	< 0.736
<i>C. difficile</i> infection	Hospital onset C. difficile infection	0.072	346 days	< 0.409
SSI	Combined Abdominal hysterectomy and colon procedures	1.076	308 days	< 0.876



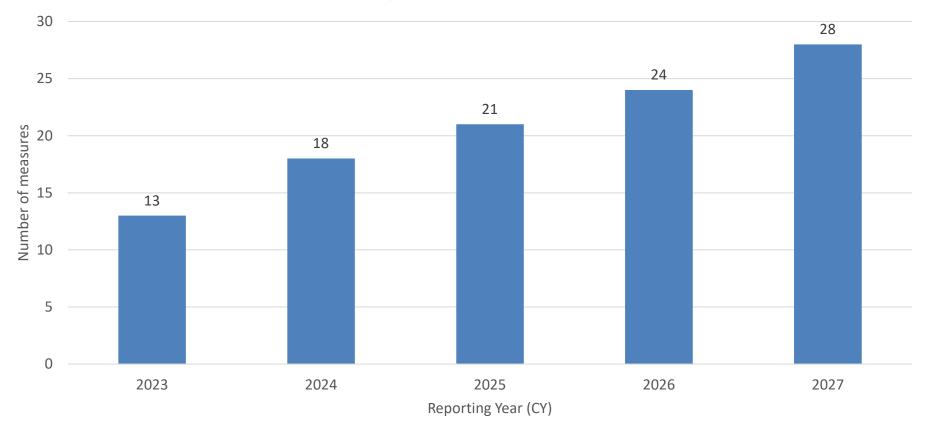
CMS Quality Reporting 2025

Continued



Overview

Required Measres





What

Assesses a healthcare provider's features, systems, and processes such as their:

- Infrastructure
- Policies
- Administrative processes



	Measure Name	Reporting Period	Submission Deadline
Maternal Morbidity	Maternal Morbidity Structural Measure		
HCHE	Hospital Commitment to Health Equity	January 1, 2025- December 31, 2025	May 15, 2026
Patient Safety	NEW! Patient Safety Structural Measure	December 51, 2025	
Age-Friendly Hospital	NEW! Age-Friendly Hospital Measure		



Patient Safety Structural Measure

Assesses how well a hospital has implemented strategies and practices to strengthen its systems and culture for safety.

Attest:

- 1. Leadership Commitment to Eliminating Preventable Harm
- 2. Strategic Planning & Organizational Policy
- 3. Culture of Safety & Learning Health Systems
- 4. Accountability & Transparency
- 5. Patient & Family Engagement



Age-Friendly Hospital Measure

Assesses a hospital's commitment to improving care for patients 65 years or older receiving services in your hospital, operating room, or emergency department.

Attest:

- 1. Eliciting Patient Healthcare Goals
- 2. Responsible Medication Management
- 3. Frailty Screening and Intervention
- 4. Social Vulnerability
- 5. Age-Friendly Care Leadership





Changes

- Added 3 domains
- Removed 1 domain
- Modified 1 domain



Process Measures

Social Determinants of Health (SDOH)

Two measures:

- 1. SDOH-1 Screening for Social Drivers of Health
- 2. SDOH-2 Screen Positive Rate for Social Drivers of Health



Process Measures

Social Determinants of Health (SDOH)

- 5 Domains of SDOH Screening:
- 1. Food Insecurity
- 2. Housing Instability
- 3. Transportation Needs
- 4. Utility Difficulties
- 5. Interpersonal Safety



Hospital Reporting

Acute Respiratory Illnesses

- Required to electronically report certain data elements about confirmed infections of COVID-19, Influenza, and Respiratory Syncytial Virus (RSV)
- Hospital bed census and capacity
- Limited patient demographic information
- Weekly reporting began November 1, 2024



Top 10 Length of Stay Reasons



Length of Stay

Top 10 reasons

Root Cause	Actions to Address
No caregiver – guardianship	New guardianship agency
Social barriers	Assigned social worker process
Care required at home	Private duty companies
Skilled nursing facility authorization process	Concurrent treatment/referral process
Skilled nursing facility utilization	Early ambulation project
Therapy time to treatment	Goal reduced from 48 hours to 24 hours
Therapy utilization	Updated medically necessary reasons to order
Medical necessity of MRI/Echo	Outpatient imaging post discharge
Low risk chest pain	ED chest pain trial
Sepsis order set usage	Updating order sets with current evidence



Questions?



FINANCE COMMITTEE Herman A. Cole, Jr. Chairperson Stan Retz, CPA, Vice Chairperson Robert L. Jordan, Jr., C.M., (ex-officio) Billie Fitzgerald Maureen Rupe Dan Aton Christopher Manion, M.D. Aluino Ochoa, M.D., President/Medical Staff George Mikitarian, President/CEO (non-voting)

FINANCE COMMITTEE MEETING NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER MONDAY, DECEMBER 2, 2024 FIRST FLOOR CONFERENCE ROOMS 2/3/4/5 (IMMEDIATELY FOLLOWING QUALITY COMMITTEE)

CALL TO ORDER

I. Approval of minutes.

Motion: To recommend approval of the October 7, 2024 meeting.

- II. Public Comments
- III. Financial Review Mr. Moehring
- IV. Disposal

Motion: To recommend to the Board of Directors to declare the equipment listed in the requests for Disposal of Obsolete or Surplus Property Forms as surplus and obsolete and dispose of same in accordance with FS274.05 and FS274.96.

V. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE FINANCE COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES, AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS FINANCE COMMITTEE. TO THAT EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS FINANCE COMMITTEE AND THE NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER FINANCE COMMITTEE

A regular meeting of the Finance Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on October 7, 2024, in Conference Room 2/3/4/5, First Floor. The following members, representing a quorum, were present:

Herman A. Cole, Jr., Chairperson Stan Retz, Vice Chairperson Robert Jordan, Jr., C.M. Dan Aton Maureen Rupe Billie Fitzgerald Christopher Manion, M.D. Aluino Ochoa, M.D. George Mikitarian (non-voting)

Member(s) Absent: None

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

CALL TO ORDER

Mr. Cole called the meeting to order at 1:15 p.m.

PUBLIC COMMENTS

There were no public comments.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Jordan seconded by Dr. Manion and approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE AUGUST 5, 2024, MEETING MINUTES OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS, AS PRESENTED.

FINANCIAL REVIEW

Mr. Moehring summarized the August financial statements of the North Brevard County Hospital District and the year-to-date financial performance of the Health System. Mr. Moehring answered questions and received comments from the members of the committee.

CAPITAL REQUEST, OPERATING ROOM C-ARM

Discussion ensued and the following motion was made by Mr. Jordan seconded by Mr. Aton and approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION TO RECOMMEND THE BOARD OF DIRECTORS APPROVE THE PURCHASE OF A GENERAL ELECTRIC OEC ELITE C ARM MACHINE FOR AN AMOUNT NOT TO EXCEED \$215,090.00.

DISPOSALS

Discussion ensued regarding the surplus property and the following motion was made by Mr. Jordan, seconded by Mr. Aton, and approved (7 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION TO RECOMMEND THE BOARD OF DIRECTORS TO DECLARE THE EQUIPMENT LISTED IN THE MULTIPLE REQUEST FOR DISPOSAL OF OBSOLETE OR SURPLUS PROPERTY AS SURPLUS AND OBSOLETE AND DISPOSE OF SAME IN ACCORDANCE WITH FS 274.05 AND FS 274.96.

ADJOURNMENT

There being no further business to come before the committee, the Finance Committee meeting adjourned at 1:45 p.m.

Herman A. Cole, Jr., Chairman

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER TITUSVILLE, FLORIDA

Request for Disposal of Obsolete or Surplus Property

The assets listed below are considered obsolete, inefficient, or have ceased to serve any useful function. Board approval for disposal is requested.

	Asset Control KN	Purchase	Purchase	~~ "		Net Book Value	
Asset Description	#	Date	Amount	CE #	Reason for Disposal	(Provided by Finance)	Dept. #
Nellcor N-85 SPO2 monitor	KN029918	6/30/2014	\$5,818.71	PMC01406	EOL 2014 Units have been replaced	0	1461
Nellcor N-85 SPO2 monitor	KN029908	6/30/2014	\$5,818.71	PMC04058		0	1461
Nellcor N-85 SPO2 monitor	KN029910	6/30/2014	\$5,818.71	PMC00309		0	1461
Nellcor N-85 SPO2 monitor	KN029911	6/30/2014	\$5,818.71	PMC00321		0	1461
Nellcor N-85 SPO2 monitor	KN029916	6/30/2014	\$5,818.71	PMC01392		0	1461
Nellcor N-85 SPO2 monitor	KN029914	6/30/2014	\$5,818.71	PMC00649		0	1461
Nellcor N-85 SPO2 monitor	KN029917	6/30/2014	\$5,818.71	PMC00465		0	1461
Nellcor N-85 SPO2 monitor	KN029915	6/30/2014	\$5,818.71	PMC01193		0	1461
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Board Approval: (Date))	U		CFO Signat	ure		
Requestor Notified Fina	ance						
Asset Disposed of or D	onated						
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KN029910 NELLCOR EXHALED CARBON DIOXIDE MO		E 07/11/14 06/30/14		5818.71	0.00	
KN029911 NELLCOR EXHALED CARBON DIOXIDE MO		E 07/11/14 06/30/14		5818.71	0.00	
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NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER TITUSVILLE, FLORIDA

Request for Disposal of Obsolete or Surplus Property

The assets listed below are considered obsolete, inefficient, or have ceased to serve any useful function. Board approval for disposal is requested.

Asset Control	Purchase	Purchase			Net Book Value	
KN #	Date	Amount	CE #	Reason for Disposal	(Provided by Finance)	Dept. #
KN029323	3/5/2010	9502.90	PMC01689	Unit is obsolete and no longer supported. Removed from service.	0.00	OR 1.351
KN018096	11/3/1999	1017.50	PMC02627		0.00	Anesthesia 1.358
KN023378	08/07/2002	8546.29	PMC00885		0.00	Anesthesia 1.358
KN017248	11/3/1999	5324.00	PMC01117		0.00	OR 1.351
KN021609	4/12/2001	19713.50	PMC00877		0.00	OR 1.351
	KN # KN029323 KN018096 KN023378 KN017248	KN # Date KN029323 3/5/2010 KN018096 11/3/1999 KN023378 08/07/2002 KN017248 11/3/1999	KN #DateAmountKN0293233/5/20109502.90KN01809611/3/19991017.50KN02337808/07/20028546.29KN01724811/3/19995324.00	KN # Date Amount CE # KN029323 3/5/2010 9502.90 PMC01689 KN018096 11/3/1999 1017.50 PMC02627 KN023378 08/07/2002 8546.29 PMC00885 KN017248 11/3/1999 5324.00 PMC01117	KN #DateAmountCE #Reason for DisposalKN0293233/5/20109502.90PMC01689Unit is obsolete and no longer supported. Removed from service.KN01809611/3/19991017.50PMC02627KN02337808/07/20028546.29PMC00885KN01724811/3/19995324.00PMC01117	KN #DateAmountCE #Reason for DisposalInterpoort and (Provided by Finance)KN0293233/5/20109502.90PMC01689Unit is obsolete and no longer supported. Removed from service.0.00KN01809611/3/19991017.50PMC026270.000.00KN02337808/07/20028546.29PMC008850.000.00KN01724811/3/19995324.00PMC011170.000.00

Requesting Department - OR / PACU / Specials	Department Director
Net Book Value (Finance) (frank	EMC Member Lisa Dickerson RN
Sr. VP Finance/CFO	President/CEO
Board Approval: (Date)	CFO Signature
Requestor Notified Finance	
Asset Disposed of or Donated	
Removed from Asset List (Finance)	
Requested Public Entity for Donation	
Entity Contact	
Telephone	

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				TOTAL FOR CLASS:	5324.00	0.00		

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				TOTAL FOR CLASS: ,	19713.50	0.00	

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PARRISH HEALTHCARE

Healing Families – Healing Communities[®] parrishmed.com

Finance Committee

FYTD October 31, 2024 – Performance Dashboard

Indicator	FYTD 2025 Actual	FYTD 2025 Budget	FYTD 2024 Actual
ED Visits	2,465	2,548	2,624
IP Admissions	362	367	354
Surgical Cases	474	462	389
LOS	6.2	5.0	5.3
OP Volumes	7,576	7,752	7,534
Hospital Margin %	6.19%	11.12%	-2.56%
Investment Income \$	-\$0.3 Million	\$0.1 Million	-\$1.2 Million



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PARRISH HEALTHCARE

EXECUTIVE COMMITTEE

Stan Retz, CPA, Chairman Robert L. Jordan, Jr., C.M. Herman A. Cole, Jr. Elizabeth Galfo, M.D. Maureen Rupe George Mikitarian, President/CEO (non-voting)

DRAFT AGENDA EXECUTIVE COMMITTEE NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER MONDAY, DECEMBER 2, 2024 FIRST FLOOR, CONFERENCE ROOM 2/3/4/5 IMMEDIATELY FOLLOWING FINANCE COMMITTEE

CALL TO ORDER

I. Approval of Minutes

Motion to approve the minutes of the October 7, 2024 meeting.

- II. Reading of the Huddle
- III. Attorney Report Mr. Boyles
- IV. Other
- V. Executive Session (if needed)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES, AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE. TO THE EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER EXECUTIVE COMMITTEE

A regular meeting of the Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on October 7, 2024, in Conference Room 2/3/4/5, First Floor. The following members were present:

Stan Retz, CPA, Chairman Robert L. Jordan, Jr., C.M., Vice Chairman Herman A. Cole, Jr. Elizabeth Galfo, M.D. Maureen Rupe George Mikitarian (non-voting)

Members Absent: None

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

CALL TO ORDER

Mr. Retz called the meeting to order at 1:46 p.m.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Cole, seconded by Mr. Jordan, and approved (5 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE AUGUST 5, 2024, MEETING MINUTES OF THE EXECUTIVE COMMITTEE OF THE BOARD, AS PRESENTED.

READING OF THE HUDDLE

Dr. Galfo presented the Weekly Huddle.

ATTORNEY REPORT

Mr. Boyles summarized the resolution contained in the agenda packet relating to the property located at 490 N. Washington Avenue and the undeveloped lot across the street on N. Deleon Avenue. Mr. Boyles noted this step begins the process of selling the property, decisions requiring Board action will return to the Board as provided in the Disposal of Surplus Property Policy. Discussion ensued and the following motion was made by Mr. Jordan, seconded by Mr. Cole, and approved (5 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOVED TO APPROVE THE RESOLUTION OF THE BOARD OF DIRECTORS OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT DECLARING AS SURPLUS REAL PROPERTY THE PROPERTY LOCATED AT 490 N. WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AND THE UNDEVELOPED LOT LOCATED EXECUTIVE COMMITTEE OCTOBER 7, 2024 PAGE 2

ACROSS THE STREET ON N. DELEON AVENUE, TITUSVILLE, FLORIDA 32796 (WHICH HAS NO ADDRESS ASSIGNED TO IT) DESCRIBED IN EXHIBIT B.

OTHER

There was no other business to come before the committee.

ADJOURNMENT

There being no further business to discuss, the committee adjourned at 1:52 p.m.

Stan Retz, CPA Chairman

EDUCATION COMMITTEE

Billie Fitzgerald, Chairperson Maureen Rupe, Vice Chairperson Robert L. Jordan, Jr., C.M. (ex-officio) Elizabeth Galfo, M.D., Chairperson Billy Specht Herman A. Cole, Jr. Dan Aton Stan Retz, CPA Ashok Shah, M.D. Aluino Ochoa, M.D. George Mikitarian, President/CEO (Non-voting)

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE MONDAY, DECEMBER 2, 2024 IMMEDIATELY FOLLOWING EXECUTIVE SESSION FIRST FLOOR CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

I. Review and Approval of Minutes

Motion to approve the minutes of the October 7, 2024 meeting.

- II. Daisey Award Program Ms. Dickerson
- II. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE EDUCATION COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH DISCUSSION, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUUPORT, INC. SHALL BE CONDUCTED.

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE

A regular meeting of the Educational, Governmental and Community Relations Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on October 7, 2024, at 1:54 p.m. in Conference Room 2/3/4/5, First Floor. The following members were present:

Billie Fitzgerald, Chairperson Maureen Rupe, Vice Chairperson Robert L. Jordan, Jr., C.M. Dan Aton Ashok, Shah, M.D. Stan Retz, CPA Herman A. Cole, Jr. Aluino Ochoa, M.D. Elizabeth Galfo, M.D. George Mikitarian (non-voting)

Member(s) Absent: Billy Specht (excused)

CALL TO ORDER

Ms. Rupe called the meeting to order at 1:54 p.m.

REVIEW AND APPROVAL OF MINUTES

The following motion was made by Mr. Cole seconded by Mr. Aton, and approved (9 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE MINUTES OF THE AUGUST 5, 2024, EDUCATION COMMITTEE MEETING, AS PRESENTED.

CLINICALLY INTEGRATED NETWORK

Mr. McAlpine provided a brief overview of Clinically Integrated Systems and its benefits to the health system.

OTHER

No other items were presented for consideration by the committee.

EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE OCTOBER 7, 2024 PAGE 2

ADJOURNMENT

There being no further business to come before the committee, the Educational, Governmental and Community Relations Committee meeting adjourned at 2:25 p.m.

> Billie Fitzgerald Chairperson

The DAISY Award

Parrish Healthcare is pleased to introduce the DAISY Award





HONORING NURSES INTERNATIONALLY IN MEMORY OF J. PATRICK BARNES



About the DAISY Award

- What is The DAISY Award? DAISY stands for "Diseases Attacking the Immune System". It is a recognition program that honors our hardworking nurses.
- Why Was DAISY Created? This program was created in celebration of J. Patrick Barnes who died in 1999 to celebrate all of the exceptional nurses that cared for him while in the hospital.
- Where is the DAISY Award? In over 5,000 Healthcare facilities and schools of nursing. Several of our Care Partners are already familiar with the program!



Honorees

- One DAISY Award will be presented quarterly
- Recipients of the DAISY award will receive an official DAISY sculpture, bouquet of daisies, cinnamon rolls, completed DAISY certificate, thank you card and an official DAISY pin
- They will also be publicly recognized on all of Parrish Healthcare's communication channels (eNews, iCare, social media, etc.)
- Honorees are then eligible through DAISY for a series of grants, scholarships, reduced certification fees, reduced tuition and more.



What is the Impact of DAISY?

Research supports the powerful impact of recognition!

Nurse Engagement

Ignites Extraordinary Compassionate Care Improves Satisfaction and Retention Promotes Wellbeing and Resilience

Patient/Family Experience

Communicates Profound Gratitude Reinforces Patient and Family Centered Care Inspires Community Loyalty

Healthy Work Environment

Celebrates the Contributions of All Nurses Reminds Nurses <u>WHY</u> they became Nurses Builds Team Spirit

How It Works

- Who can nominate an honoree? Patients, family members of patients and Care Partners at Parrish can all nominate a nurse for the DAISY award. To nominate a nurse, simply visit parrishhealthcare.com/daisyaward
 - Who chooses the Honoree? Our DAISY committee, comprised of Care
 Partners throughout the organization, will select the final honoree. Every nominee will be recognized, regardless of if they're selected for the final award.







HONORING NURSES INTERNATIONALLY IN MEMORY OF J. PATRICK BARNES

DRAFT AGENDA BOARD OF DIRECTORS MEETING - REGULAR MEETING NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER DECEMBER 2, 2024 NO EARLIER THAN 2:00 P.M., FOLLOWING THE LAST COMMITTEE MEETING FIRST FLOOR, CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

- I. Pledge of Allegiance
- II. PMC's Vision Healing Families Healing Communities
- III. Approval of Agenda
- IV. Recognitions(s)
 - A. Board Reappointments | Mr. Jordan, Mr. Retz, and Dr. Shah
 - B. New Providers (memo included)
- V. Review and Approval of Minutes (October 7, 2024 Regular Meeting,)
- VI. Open Forum for PMC Physicians
- VII. Public Input and Comments***1
- VIII. Unfinished Business***
- IX. New Business***
- X. Medical Staff Report Recommendations/Announcements
- XI. Public Comments (as needed for revised Consent Agenda)
- XII. Consent Agenda***
 - A. Finance
 - 1. Motion to recommend to the Board of Directors to declare the equipment listed in the requests for Disposal of Obsolete or Surplus Property Forms as surplus and obsolete and dispose of same in accordance with FS274.05 and FS274.96.

BOARD OF DIRECTORS MEETING DECEMBER 2, 2024 PAGE 2

***1 Pursuant to PMC Policy 9500-154:

- ▶ non-agenda items 3 minutes per citizen
- agenda items for board action -- 3 minutes per citizen, permitted prior to board discussion for regular agenda action items and prior to board action on consent agenda.
- ▶ 10 minute total per citizen
- must be related to the responsibility and authority of the board or directly to an agenda item [see items marked ***]
- XIII. Committee Reports
 - A. Quality Committee
 - B. Budget and Finance Committee
 - C. Executive Committee
 - D. Educational, Governmental and Community Relations Committee
 - E. Planning, Physical Facilities & Properties Committee
- XIV. Process and Quality Report Mr. Mikitarian
 - A. Other Related Management Issues/Information
 - B. Hospital Attorney Mr. Boyles
 - a. Status | 490 N Washington Avenue and adjacent lot.
- XVI. Other
- XVII. Closing Remarks Chairman
- XVIII. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

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ANY MEMBER OF THE PUBLIC THAT WILLFULLY INTERRUPTS OR DISTURBS A MEETING OF THE BOARD OF DIRECTORS IS SUBJECT TO REMOVAL FROM THE MEETING BY AN OFFICER AND SUCH OTHER ACTIONS AS MAY BE DEEMED APPROPRIATE AS PROVIDED IN SECTION 871.01 OF THE FLORIDA STATUTES.



PARRISH HEALTHCARE

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Rahul Lohana, MD OB/GYN – Parrish Medical Group

<u>Medical School</u>: Liaquat University of Medical and Health Sciences, Hyderabad, Pakistan <u>Residency</u>: St. Joseph's University Medical Center, Paterson, NJ <u>Residency:</u> Lincoln Medical Cente The Bronx, NY



Rahul Lohana, MD Obstetrics and Gynecology



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PARRISH HEALTHCARE

Boyan Apostolov, MD Anesthesiology, TeamHealth

Medical: Ross University School of Medicine, Miramar, FL Residency: University of Central Florida, Ocala, FL





PARRISH HEALTHCARE

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Christy Walter, DO, Emergency Medicine, TeamHealth

Medical School: University of Osteopathic Medicine and Health Sciences, Des Moines University

Residency: Michigan State University College of Osteopathic Medicine





PARRISH HEALTHCARE

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Pushpal "Rocky" Banerjee, DO Emergency Medicine, TeamHealth

Medical School: Philadelphia College of Osteopathic Medicine, Philadelphia, PA

Residency: Henry Ford Health System, Detroit, MI





PARRISH HEALTHCARE

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DRAFT NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER BOARD OF DIRECTORS – REGULAR MEETING

A regular meeting of the Board of Directors of the North Brevard County Hospital District operating Parrish Medical Center (the District) was held at 2:25 p.m. on October 7, 2024 in Conference Room 2/3/4/5, First Floor. The following members were present:

Robert L. Jordan, Jr., C.M., Chairperson Stan Retz, Vice Chairperson Herman A. Cole, Jr. Elizabeth Galfo, M.D. Ashok Shah, M.D. Dan Aton Maureen Rupe Billie Fitzgerald

Member(s) Absent: Billy Specht (excused)

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

CALL TO ORDER

Mr. Jordan called the meeting to order at 2:25 p.m. and determined a quorum was present per Article 1.1.4 of the District Bylaws.

PLEDGE OF ALLEGIANCE

Mr. Jordan led the Board of Directors, staff and public in reciting the Pledge of Allegiance.

PMC'S VISION – Healing Families – Healing Communities®

Mr. Jordan led the Board of Directors, staff and public in reciting PMC's Vision – *Healing Families* – *Healing Communities*®.

Mr. Jordan shared the following words:

A somber day of commemoration began in Israel today to mark the first anniversary of the October 7th Hamas attacks. As dawn broke, people gathered at the site of the Nova music festival to honor those killed there that day. So too, do the people of Gaza commemorate and honor those that have been killed in their country since that day. What is needed is dialogue and peace and all efforts to eradicate "fuses of hatred" and "spirals of violence."

BOARD OF DIRECTORS OCTOBER 7, 2024 PAGE 2

We at Parrish Healthcare wish these two things for our community and for our world:

- That we all would come to peace with all conflicts and make all efforts to live according to our Mission of Healing Experiences for Everyone all of the Time, and
- That the people of this world would pursue with all of their vigor our Vision of Healing Families, Healing Communities.

If you would like to honor those that have lost their lives since, and due to the acts of October 7th, consider:

Spending time with your loved ones and with your community to help build bridges and to strengthen relationships;

Reach out to others that may be struggling and help to turn their grief into positive thoughts and actions; and

Finally, light a memorial candle in honor of all of those innocent people that were simply trying to live their lives in peace.

May we all find a path towards peace.

At this time, Mr. Jordan asked for a moment of silence which was observed by those present.

APPROVAL OF MEETING AGENDA

Mr. Jordan requested approval of the meeting agenda in the packet as revised. Discussion ensued and the following motion was made by Mr. Cole, seconded by Dr. Galfo, and approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE REVISED MEETING AGENDA OF THE BOARD OF DIRECTORS OF THE DISTRICT AS PRESENTED.

RECOGNITIONS

There were no recognitions.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Cole, seconded by Dr. Galfo, and approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE MINUTES OF THE AUGUST 5, 2024, SPECIAL MEETING OF THE BOARD OF DIRECTORS OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT DBA PARRISH MEDICAL CENTER, BOARD OF DIRECTORS OCTOBER 7, 2024 PAGE 3

AS PRESENTED.

OPEN FORUM FOR PMC PHYSICIANS

There were no physician comments.

PUBLIC COMMENTS

There were no public comments.

UNFINISHED BUSINESS

There was no unfinished business.

NEW BUSINESS

There was no new business.

MEDICAL STAFF REPORT RECOMMENDATIONS/ANNOUNCEMENTS

There were no recommendations or announcements.

CONSENT AGENDA

Discussion ensued regarding the consent agenda, and the following motion was made by Mr. Cole, seconded by Dr. Galfo, and approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE FOLLOWING REVISED CONSENT AGENDA ITEMS:

A. Consent Agenda

Finance Committee

- 1. Motion that Board of Directors approve the purchase of a General Electric OEC Elite C arm machine for a price not to exceed \$215,090.00
- 2. Motion that Board of Directors declare the equipment listed in the requests for Disposal of Obsolete or Surplus Property Forms as surplus and obsolete and dispose of same in accordance with FS274.05 and FS274.96.

Executive Committee

3. Motion that Board of Directors adopt the resolution of the Board of Directors of the North Brevard County Hospital District declaring

as surplus real property the property located at 490 N. Washington Avenue, Titusville, Florida 32780, and the undeveloped lot located across the street on N. Deleon Avenue, Titusville, Florida 32780 (which has no address assigned to it) described in Exhibit B).

COMMITTEE REPORTS

Quality Committee

Dr. Galfo reported all items were covered during the Quality Committee meeting.

Finance Committee

Mr. Cole reported all items were covered during the Finance Committee meeting.

Executive Committee

Mr. Retz reported all items were covered during the Executive Committee meeting.

Educational, Governmental and Community Relations Committee

Ms. Fitzgerald reported that all items were covered during the Educational, Governmental and Community Relations Committee meeting.

Planning, Physical Facilities and Properties Committee

Mr. Jordan reported the Planning, Physical Facilities and Properties Committee did not meet.

Process And Quality Report

No additional information was presented.

Hospital Attorney

Legal counsel had no further report.

<u>OTHER</u>

There was no other business to come before the Board.

CLOSING REMARKS

There were no closing remarks.

BOARD OF DIRECTORS OCTOBER 7, 2024 PAGE 5

ADJOURNMENT

There being no further business to discuss, the Parrish Medical Center Board of Directors meeting adjourned at 2:37 p.m.

Robert L. Jordan, Jr., C.M. Chairman

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER MEDICAL EXECUTIVE COMMITTEE MEETING – REGULAR SESSION MINUTES November 19, 2024 @ 5:30pm

Present: L. Stuart, MD, C. Rajan, DO, A. Ochoa, MD, K. Patel, MD, C. Manion, MD, C. Fernandez, MD, M. Navas, MD, G. Mikitarian, J. Zambos, MD, C. Jacobs, MD, H. Cole

Absent: P. Carmona, MD, C. McAlpine, R. Patel, MD, B. Mathews, MD

A meeting of the Medical Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was called to order on November 19, 2024 at 5:30pm in the Conference Center. A quorum was determined to be present.

CALL TO ORDER.

Dr. Ochoa called the meeting to order at 5:36 pm.

I. REVIEW AND APPROVAL OF MINUTES

Motion to approve the Regular Session minutes of October 15, 2024 as written and distributed *was made by Kevat Patel, MD, seconded by Cassandra Fernandez, MD. and unanimously approved.*

- 2. Old Business: None
- 3. New Business:

CONSENT AGENDA - STANDING ORDERS

• Continuous Renal Replacement Therapy (CRRT) Orders (E3731ab) - Added *CRRT Pre-Blood Rate,

*CRRT Dialysate Rate, and *CRRT Replacement Rate fill-in spots on checked CRRT Orders - CONTINUOUS under NURSING ORDERS on page 1. Added unchecked M100 option to *CRRT Filter Type on checked CRRT Orders -CONTINUOUS under NURSING ORDERS on page 1. Adjusted Label Comment and added Dose Instructions on un-checked Heparin Sodium [Heparin] - See Dose Instructions IV PRN order under MEDICATIONS on page 2.

- Total Hip Replacement Postop (E3281ad) The hydrocodone/acetaminophen (Lortab 10/325 mg) order on page 3 was inadvertently left off of the last approved version, so it has now been added. Unchecked the Post Op Drain/Tube Care order. Removed the first straight cath order and left just the PRN. Defaulted the wound care order to "physician to remove".
- Total Knee Replacement Postop (E3283ad) Checked Physician to Remove option for *Dressing Change Frequency tab under the Wound Care - PRN order. Adjusted Vancomycin order under IV FLUIDS on page 3. Added new Straight Catheterization orders under Nursing Orders. Unchecked Post-Op Drain/Tube Care order under Nursing Orders. Unchecked Basic Metabolic Panel. Removed Insert Urinary Catheter order.

MOTION TO APPROVE THE CONSENT AGENDA AS WRITTEN AND DISTRIBUTED WAS MADE BY M. NAVAS, MD, SECONDED BY L. STUART, MD AND UNANIMOUSLY APPROVED.

Noted for the minutes:

Effective immediately, **ALL** order sets, regardless of active Consent Agenda, or Triennial Review, all order sets will go to the individual departments monthly and require the signature of *both* the Section Chief and the Department Chief.

I. Reports & Committees:

- Quality Committee Board of Directors Minutes,
- Regular Session Board of Directors Minutes,
- Regular Session CMEC, November 11, 2024

Entered into the minutes as written and distributed.

- II. Report from Administration: None.
- III. Report from the Board: None
- IV. Open Forum: Dr. Fernandez shared that Dr. Werder will be separating from Rad Partners and has been reassigned to Sebastian. Dr. Sarah Allgeier will join us permanently at Parrish Medical Center. Dr. Bryan Hamade will be available as needed.
- V. Adjournment: There being no further business the meeting adjourned at 5:43pm. Next meeting, December 9, 2024.

Aluino Ochoa, MD President, Medical Staff Christopher Manion, MD Secretary/Treasurer, Medical Staff