



## MEMORANDUM

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**To:** Board of Directors

**Cc:** Bill Boyles, Esquire  
Aluino Ochoa, M.D.

**From:** George Mikitarian  
President/CEO

**Subject:** Board/Committee Meetings – February 5, 2024

**Date:** February 1, 2024

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**The Pension Committee will meet at 11:00 a.m. in the first-floor conference room.**

**The Ad Hoc Credentials Review Committee will meet at 11:30 a.m. where the Committee will review credentialing and privileging files as they relate to medical staff appointment/reappointment.**

**The Quality Committee will convene at 12:00 p.m., which will be followed by the Finance Committee, and then Executive Committee meetings.**

**The Board of Directors will meet in executive session no earlier than 1:30 p.m.** Following the Board of Directors Executive Session, the Education Committee and Board of Directors regularly scheduled meeting will be held immediately following, however no earlier than 2:00 p.m.

**The Planning Committee meeting has been canceled.**

**Pension Administrative Committee:**

Stan Retz, Chairperson (January 1, 2023 - December 31, 2025)

Chris McAlpine (February 4, 2022 – January 31, 2025)

Leigh Spradling (March 1, 2022 – March 1, 2024)

Casey Crouch (March 2, 2023 – March 1, 2026)

PARRISH MEDICAL CENTER  
PENSION ADMINISTRATIVE COMMITTEE MEETING  
FEBRUARY 05, 2024 @ 11:00 A.M.  
FIRST FLOOR CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

- I. Review and approval of minutes (January 8, 2024).

***Motion: To recommend approval of the January 8, 2024 meeting minutes as presented.***

- II. Update on Pension Plan and Trust
- III. Other
- IV. Adjournment

**PARRISH MEDICAL CENTER  
PENSION ADMINISTRATIVE COMMITTEE MEETING  
JANUARY 8, 2024**

The members of the Pension Administrative Committee met on January 8, 2024 at 11:01 a.m. The following representing a quorum, were present or participating via phone:

Pension Administrative Committee:

Stan Retz, Chairperson  
Chris McAlpine  
Leigh Spradling  
Casey Crouch (absent-excused)

Others Present:

Robert Jordan, Chairman, Board of Directors  
Thomasina Middleton, Director of Finance  
Pamela Perez, Recording Secretary  
Stephanie Parham, Executive Office Manager Administration  
Rick Burke, Gray Robinson  
Anual Jackson, Chief Compliance & Audit Officer  
Christina Moats, Benefits Coordinator  
Wendy Warner, Manager, Human Resources

**Call to Order**

The meeting was called to order by the Chairperson at 11:01 a.m.

**Review and Approval of Minutes**

The following motion was made by Ms. Spradling and seconded by Mr. McAlpine and approved without objection:

***Action Taken: Motion to approve the PAC minutes of August 24, 2023, September 11, 2023 and December 8, 2023 meetings as presented.***

**Update on Pension Plan and Trust**

Mr. McAlpine noted that the final numbers are being confirmed and target date to send out letters is the first quarter.

**Membership Renewal for Casey Crouch**

The following motion was made by Ms. Spradling and seconded by Mr. McAlpine and approved without objection:

***Action Taken: Motion to recommend the Finance Committee approve the renewal of membership for Casey Crouch for a three-year term from March 02, 2023 through March 01, 2026.***

Pension Administrative Committee Meeting  
January 8, 2024

**Other**

Mr. Chris Jones with USIGC will provide an overview of their services during the Education Committee.

**Adjournment**

There being no further business, the meeting was adjourned at 11:12a.m.

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Stan Retz, Chairperson

## QUALITY COMMITTEE

Elizabeth Galfo, M.D., Chairperson  
Robert L. Jordan, Jr., C.M. (ex-officio)  
Billy Specht  
Billie Fitzgerald  
Herman A. Cole, Jr.  
Dan Aton  
Stan Retz, CPA  
Maureen Rupe  
Ashok Shah, M.D.  
Aluino Ochoa, M.D., President/Medical Staff  
Greg Cuculino, M.D.  
TBD., Designee  
TBD, M.D., Designee  
Christopher Manion, M.D., Designee  
George Mikitarian (non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
QUALITY COMMITTEE  
MONDAY, FEBRUARY 5, 2024 at 12:00 P.M.  
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

### **CALL TO ORDER**

- I. Election of Chairperson & Vice Chairperson
- II. Approval of Minutes

*Motion to approve the minutes of the December 4, 2023 meeting.*

- III. Vision Statement
- IV. My Story
- V. Dashboard
- VI. Stroke Update and Survey Results – Ms. Cottrell
- VII. Appointment of Safety Officers

1. Safety Officer: The PMC Safety Officer is responsible to perform specified risk reduction activities and threat intervention responsibilities, so that all environment of care activities are effectively managed and to intervene when situations threaten people or property.

**Motion: To approve the appointment of Mr. Gregory George, Directory of Security, as Parrish Medical Center’s Safety Officer.**

2. Safety Liaison: The PMC Safety Liaison serves as the primary contact for emergency operations.

**Motion: To approve the appointment of Ms. Leigh Spradling, Emergency Services Specialist, as Parrish Medical Center’s Safety Liaison.**

3. Patient Safety Officer: The PMC Patient Safety Officer is responsible for promoting the health and safety of the patients, reviewing and evaluating the quality of patient safety measures used by the facility, and assisting in the implementation of the facility patient safety plan.

**Motion: To approve the appointment of Ms. LeeAnn Cottrell, Assistant Vice President Nursing Administration/CNIO, as Parrish Medical Center’s Patient Safety Officer, as required by the Agency for Healthcare Administration.**

VIII. Surgical Quality Partner – Ms. Sellers

IX. Executive Session (if necessary)

## **ADJOURNMENT**

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE QUALITY COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110. THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH DISCUSSION, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

**DRAFT  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
QUALITY COMMITTEE**

A regular meeting of the Quality Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on December 4, 2023, in Conference Room 2/3/4/5, First Floor. The following members were present.

Elizabeth Galfo, M.D., Chairperson  
Robert L. Jordan, Jr., C.M.  
Stan Retz, CPA  
Herman A. Cole, Jr.  
Ashok Shah, M.D.  
Billie Fitzgerald  
Billy Specht  
Christopher Manion, M.D.  
Aluino Ochoa, M.D., President/Medical Staff  
George Mikitarian (non-voting)

Members absent:  
Maureen Rupe (excused)  
Jerry Noffel (excused)  
Gregory Cuculino, M.D. (excused)  
Kiran Modi, M.D. (excused)  
Francisco Garcia, M.D. (excused)

**CALL TO ORDER**

Dr Galfo called the meeting to order at 12:08 p.m.

**REVIEW AND APPROVAL OF MINUTES**

Discussion ensued and the following motion was made by Mr. Cole, seconded by Dr. Shah, and approved (8 ayes, 0 nays, 0 abstentions).

***ACTION TAKEN: MOTION TO APPROVE THE OCTOBER 2, 2023 MINUTES OF THE QUALITY COMMITTEE, AS PRESENTED.***

**VISION STATEMENT**

Ms. Cottrell summarized the committee's vision statement.

**MY STORY**

Ms. Cottrell shared the story of William and the healing experience he received because of the collaborative efforts from Dr. Janardhan, the Cath Lab, and the Sleep team at Parrish Medical Center.

**QUALITY DASHBOARD REVIEW**

Ms. Cottrell reviewed the Quality Dashboard discussing each indicator score as it relates to clinical quality and cost. Ms. Cottrell answered questions from committee members concerning the dashboard. Copies of the Power Point slides presented are appended to the file copy of these minutes.

**CONVERSATION ABOUT QUALITY**

Mr. Mikitarian and Ms. Cottrell reviewed the recent Quality scores, noting the factors and public programs that contribute to the scores.

**OTHER**

There was no other business brought before the committee.

**ADJOURNMENT**

There being no further business, the Quality Committee meeting adjourned at 1:16 p.m.

Elizabeth Galfo, M.D.  
Chairperson





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# Quality Agenda

**February 5, 2024**

1. Election of Chairperson & Vice Chairperson
2. Approval of Minutes
3. Vision Statement
4. My Story
5. Dashboard
6. Stroke Update and Survey Results
7. Appointment of Safety Officers
8. Surgical Quality Partner

# Quality Committee

## Vision Statement

“Assure affordable access to safe, high quality patient care to the communities we serve.”



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# My Story



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# Robert's story



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# Dashboard



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# Performance dashboard

Description	Definition	Sep-Nov	Dec 22-Nov 23	Opportunity
Stroke	Stroke management compliance	70%	78%	Goal: 100%
Sepsis	Severe Sepsis and Septic Shock Management bundle compliance	50%	54%	Goal: 76%
Early Elective Delivery	Percentage of elective deliveries among mothers with uncomplicated pregnancies at 37 and 38 weeks gestation	0%	0%	Goal: 0%
Readmission	All cause 30 day readmissions	8.9%	8.5%	Goal: 8.0%
Person Centered flow	Inpatient and outpatient emergency department throughput	361	448	164 *weighted goal
Person Experience	Top box HCAHPs domain score for overall rating	54%	59%	Target: 76%

# Performance dashboard

Description	Definition	Dec 22- Nov 23 SIR	National Rate
CLABSI	Central Line Associated Bloodstream Infection	1.468	0.781
CAUTI	Catheter Associated Urinary Tract Infection	0.365	0.624
MRSA bacteremia	Hospital onset MRSA bacteremia	1.237	0.827
<i>C. difficile</i> infection	Hospital onset <i>C. difficile</i> infection	0.524	0.465
SSI	Combined Abdominal hysterectomy and colon procedures	0.605	0.884



# The Joint Commission Primary Stroke Certification



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# Details

- First certified in 2004
- Recertification every 2 years
- Last survey December 2021
- Certification visit 1/19/2024
- One day certification survey with one surveyor

# Survey outcome

- ZERO findings for improvement

# Surveyor Comments

- “Climate and culture for safety here”
- “Staff did an excellent job”
- “Evidence of strong leadership”
- “Engagement in community like none other”

# ACHIEVEMENTS



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# DOOR TO TPA



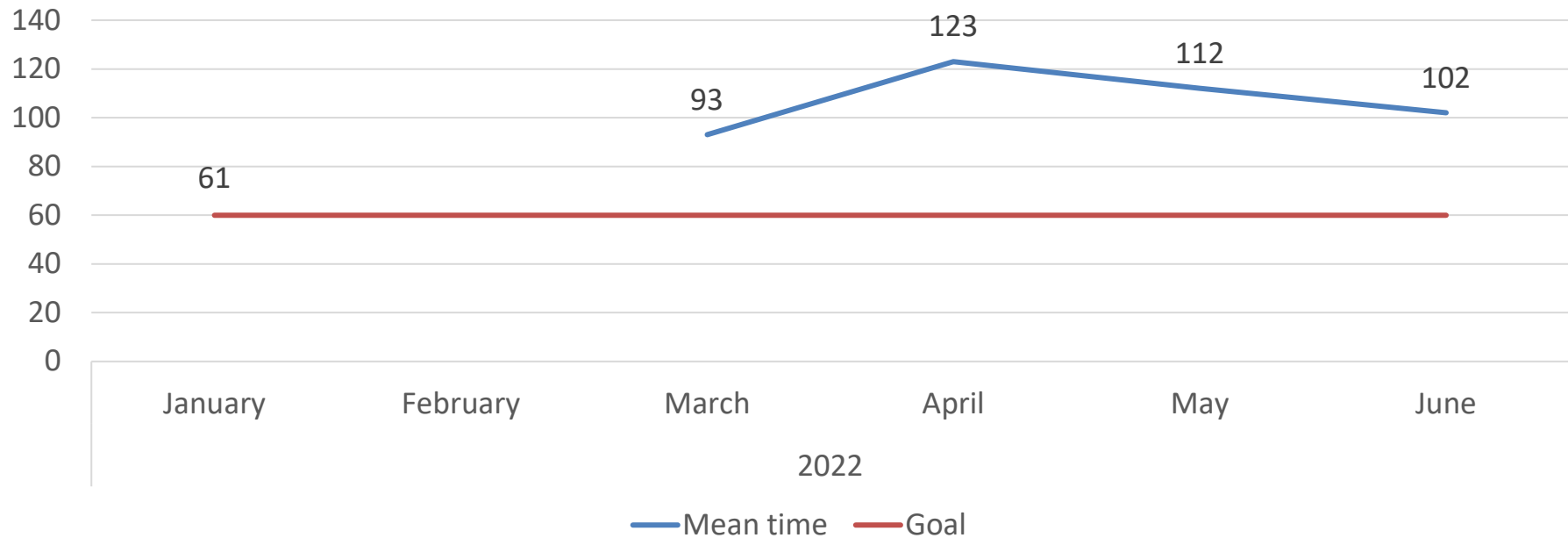
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# Performance Improvement

## Door to tPA Administration-Baseline Data

Door to tPA Time in Minutes 2022



# Project Objectives

## Performance metrics

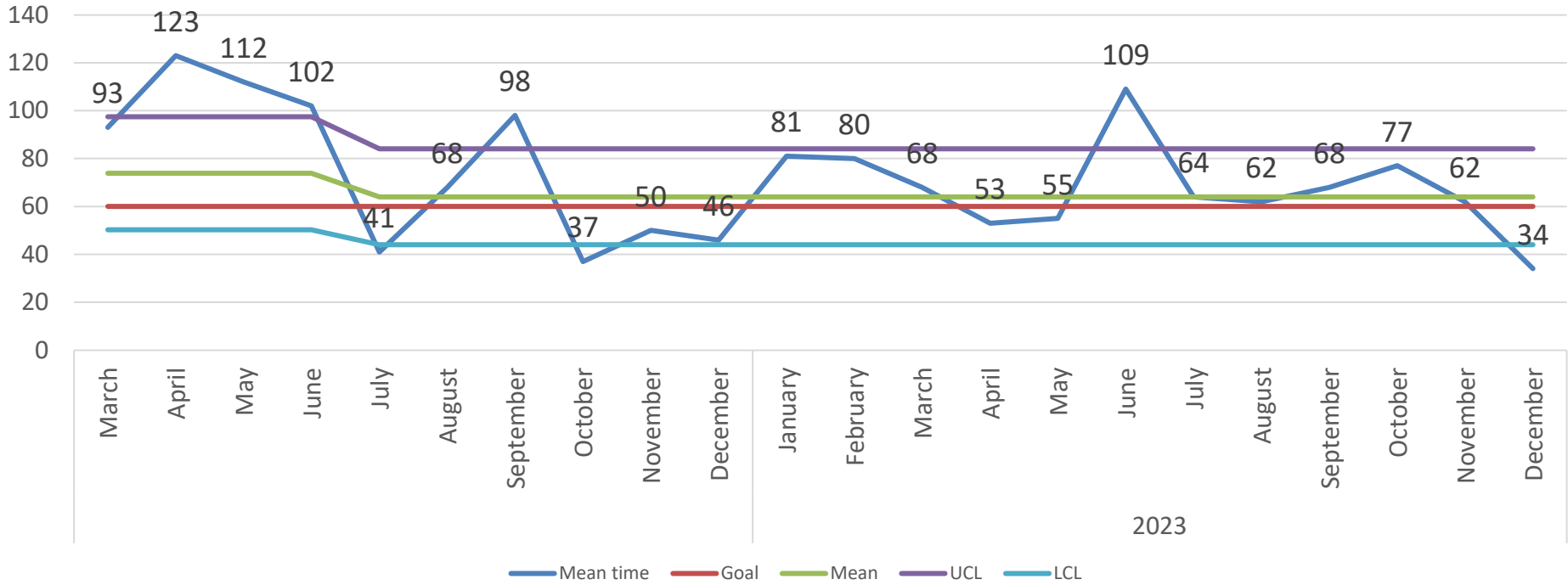
- Process measures
  - Door-to-Code Stroke Called
  - Door- to- Provider
  - Door-to-lab results time
  - Door-to-CT results time
- Outcome measures
  - Door-to-TPA administration
  - % of stroke patients who received tPA



# Performance Improvement Outcomes

## Door to tPA Administration-Current Data

Door to tPA Time in Minutes



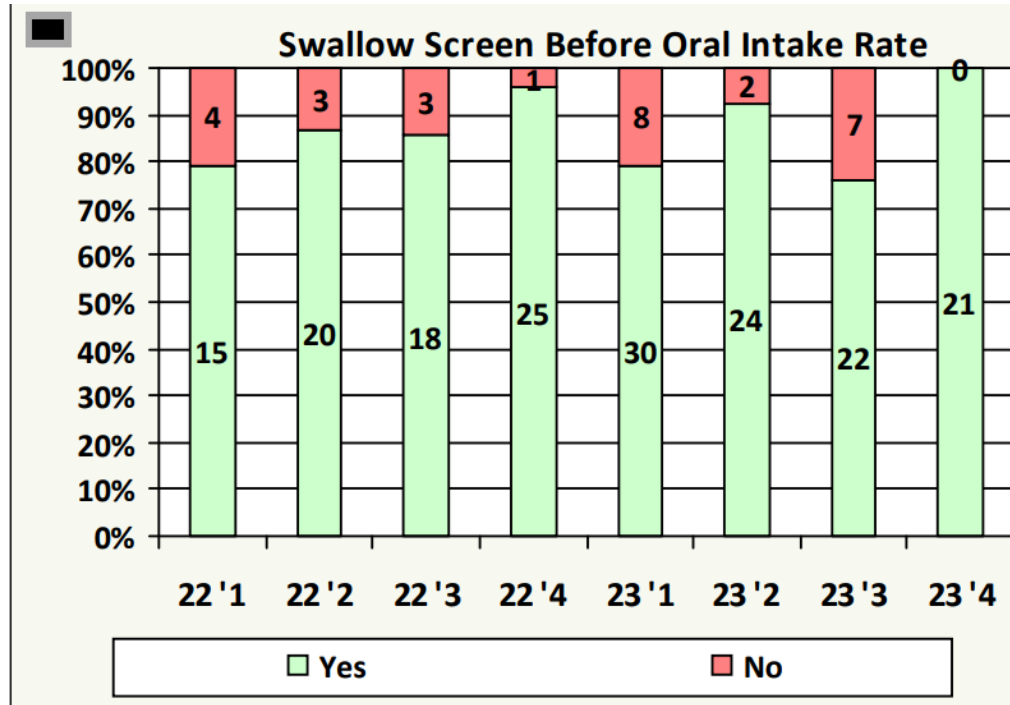
# SWALLOW SCREEN BEFORE ORAL INTAKE

# Project Scope

## CT Brain Orders

- New question in electronic medical record
  - "Is this exam being ordered due to trauma?"
- If answered no, Nursing Bedside Swallow Screen will reflex
- Go live 11/15/2023

# Results



# Appointment of Safety Officers



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# Surgical Quality Partner



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“...As an ACS Surgical Quality Partner, Parrish Medical Center has shown a commitment to providing the best possible patient care, evaluating that care in a rigorous fashion, and dedicating themselves to continuous self-improvement.”

ACS Executive Director & Chief Executive Officer  
Patricia L. Turner, MD, MBA, FACS.



# American College of Surgeons

## Surgical Quality Partner Standards

- *Operative Standards for Cancer Surgery (OSCS)*
  - **Standard 5.3: Sentinel Node Biopsy for Breast Cancer**
  - **Standard 5.4: Axillary Lymph Node Dissection for Breast Cancer**
  - **Standard 5.5: Wide Local Excision for Primary Cutaneous Melanoma**
  - **Standard 5.6: Colon Resection**



# Promotion Plan

- Billboards
- Digital Advertising – Florida Today, Spectrum, iHeart, etc.
- Direct Mail – Savings Safari mass mailing
- Print Advertising – Happenings, Home Town News, BBN, Space Coast Living, etc.
- Social Media – Facebook, Instagram, X (twitter)

# FOCUSED ON THE FUTURE OF PATIENT CARE

As an ACS surgical quality partner, this is our commitment to you:  
the highest levels of surgical care, constant evaluation of the care  
we give and a relentless approach to self-improvement.



This hospital is an ACS Surgical Quality Partner  
by participating in select ACS Quality Programs.



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# Reducing costs. Improving healthcare across the system.



This hospital is an ACS Surgical Quality Partner by participating in select ACS Quality Programs.

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**Patients can trust that the care they receive at Surgical Quality Partner hospitals adheres to the most rigorous standards in surgical quality.**



# Questions?



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FINANCE COMMITTEE

Herman A. Cole, Jr. Chairperson  
Stan Retz, CPA, Vice Chairperson  
Robert L. Jordan, Jr., C.M., (ex-officio)  
Billie Fitzgerald  
Maureen Rupe  
Dan Aton  
Christopher Manion, M.D.  
Aluino Ochoa, M.D., President/Medical Staff  
George Mikitarian, President/CEO (non-voting)

**FINANCE COMMITTEE MEETING  
NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING  
PARRISH MEDICAL CENTER  
MONDAY, FEBRUARY 5, 2024  
FIRST FLOOR CONFERENCE ROOMS 2/3/4/5  
(IMMEDIATELY FOLLOWING QUALITY COMMITTEE)**

CALL TO ORDER

- I. Election of Vice Chairperson
- II. Approval of minutes.

***Motion: To recommend approval of the December 4, 2023 meeting.***

- III. Audit Update – MSL
- IV. Quarterly Investment Performance Update – Anderson Financial Partners
- V. Financial Review – Mr. Sitowitz
- VI. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE FINANCE COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

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**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
FINANCE COMMITTEE**

A regular meeting of the Finance Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on December 4, 2023, in Conference Room 2/3/4/5, First Floor. The following members, representing a quorum, were present:

Herman A. Cole, Jr., Chairperson  
Stan Retz, Vice Chairperson  
Robert Jordan, Jr., C.M.  
Billie Fitzgerald  
Billy Specht  
Christopher Manion, M.D.  
Aluino Ochoa, M.D.  
George Mikitarian (non-voting)

Member(s) Absent:

Maureen Rupe (excused)  
Jerry Noffel (excused)

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

**CALL TO ORDER**

Mr. Cole called the meeting to order at 1:42 p.m.

**REVIEW AND APPROVAL OF MINUTES**

Discussion ensued and the following motion was made by Mr. Jordan seconded by Mr. Retz and approved (7 ayes, 0 nays, 0 abstentions).

***ACTION TAKEN: MOTION THAT THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS APPROVE THE OCTOBER 2, 2023 MEETING MINUTES OF THE FINANCE COMMITTEE, AS PRESENTED.***

**PUBLIC COMMENTS**

There were no public comments.

**FINANCIAL REVIEW**

Mr. Sitowitz summarized the October financial statements of the North Brevard County Hospital District and the year-to-date financial performance of the Health System. Mr. Sitowitz answered questions and received comments from the members of the committee.



**MANDATORY REPORTING REQUIREMENT FOR THE INVESTMENT POLICY OF THE PENSION PLAN**

Mr. McAlpine summarized the recent bill signed by the Governor mandating additional language to the Investment Policy of the Pension Plan. Discussion ensued and the following motion was made by Mr. Retz, seconded by Mr. Jordan, and approved (7 ayes, 0 nays, 0 abstentions).

***ACTION TAKEN: MOTION TO RECOMMEND THAT THE BOARD OF DIRECTORS APPROVE THE CHANGES TO THE INVESTMENT POLICY OF THE PENSION PLAN AS PRESENTED.***

**DISPOSALS**

Discussion ensued regarding the surplus property and the following motion was made by Mr. Jordan, seconded by Mr. Specht, and approved (7 ayes, 0 nays, 0 abstentions).

***ACTION TAKEN: MOTION TO RECOMMEND THE BOARD OF DIRECTORS TO DECLARE THE EQUIPMENT LISTED IN THE REQUEST FOR DISPOSAL OF OBSOLETE OR SURPLUS PROPERTY AS SURPLUS AND OBSOLETE AND DISPOSE OF SAME IN ACCORDANCE WITH FS274.05 AND FS274.96.***

**OTHER**

There was no other business to come before the committee.

**ADJOURNMENT**

There being no further business to come before the committee, the Finance Committee meeting adjourned at 1:03 p.m.

Herman A. Cole, Jr.,  
Chairman





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# Finance Committee

## FYTD December 31, 2023 – Performance Dashboard

Indicator	FYTD 2024 Actual	FYTD 2024 Budget	FYTD 2023 Actual
ED Visits	7,728	7,748	7,671
IP Admissions	1,045	1,270	1,150
Surgical Cases	1,104	1,544	1,402
LOS	5.4	4.3	4.7
OP Volumes	20,129	21,504	20,203
Hospital Margin %	-1.22%	7.99%	-1.46%
Investment Income \$	\$3.3 Million	\$2.1 Million	\$3.7 Million

## **EXECUTIVE COMMITTEE**

Stan Retz, CPA, Chairman

Robert L. Jordan, Jr., C.M.

Herman A. Cole, Jr.

Elizabeth Galfo, M.D.

Maureen Rupe

George Mikitarian, President/CEO (non-voting)

**DRAFT AGENDA  
EXECUTIVE COMMITTEE  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
MONDAY, FEBRUARY 5, 2024  
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5  
IMMEDIATELY FOLLOWING FINANCE COMMITTEE**

### **CALL TO ORDER**

- I. Approval of Minutes

*Motion to approve the minutes of the December 4, 2023 meeting.*

- II. Reading of the Huddle

- III. Report from Titusville City Council Liaison – Scott Larese

- IV. Attorney Report – Mr. Boyles

- V. Other

- VI. Executive Session (if needed)

### **ADJOURNMENT**

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

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**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
EXECUTIVE COMMITTEE**

A regular meeting of the Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on December 4, 2023, in Conference Room 2/3/4/5, First Floor. The following members were present:

Stan Retz, CPA, Chairman  
Robert L. Jordan, Jr., C.M., Vice Chairman  
Herman A. Cole, Jr.  
Elizabeth Galfo, M.D.  
George Mikitarian (non-voting)

Members Absent:  
Maureen Rupe (excused)

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

**CALL TO ORDER**

Mr. Retz called the meeting to order at 1:30 p.m.

**REVIEW AND APPROVAL OF MINUTES**

Discussion ensued and the following motion was made by Dr. Galfo, seconded by Mr. Cole and approved (4 ayes, 0 nays, 0 abstentions).

***ACTION TAKEN: MOTION TO APPROVE THE OCTOBER 2, 2023 MEETING MINUTES OF THE EXECUTIVE COMMITTEE OF THE BOARD, AS PRESENTED.***

**READING OF THE HUDDLE**

Dr. Galfo presented the Weekly Huddle.

**ATTORNEY REPORT**

Mr. Boyles summarized the resolution contained in the agenda packet relating to the property located at 2210 Cheney Highway. Mr. Boyles noted this step begins the process of selling the property, any decisions to be made will return to the Board to vote. Discussion ensued and the following motion was made by Mr. Cole, seconded by Mr. Jordan, and approved (4 ayes, 0 nays, 0 abstentions).

***ACTION TAKEN: MOVED TO APPROVE THE RESOLUTION OF THE BOARD OF DIRECTORS OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT DECLARING AS SURPLUS REAL PROPERTY THE PROPERTY LOCATED AT 2210 CHENEY HIGHWAY, TITUSVILLE, FLORIDA 32780.***

**OTHER**

There was no other business to come before the committee.

**ADJOURNMENT**

There being no further business to discuss, the committee adjourned at 1:41 p.m.

Stan Retz, CPA  
Chairman

**EDUCATION COMMITTEE**

Billie Fitzgerald, Chairperson  
Maureen Rupe, Vice Chairperson  
Robert L. Jordan, Jr., C.M. (ex-officio)  
Elizabeth Galfo, M.D., Chairperson  
Billy Specht  
Herman A. Cole, Jr.  
Dan Aton  
Stan Retz, CPA  
Ashok Shah, M.D.  
Aluino Ochoa, M.D.  
George Mikitarian, President/CEO (Non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE  
MONDAY, FEBRUARY 5, 2024  
IMMEDIATELY FOLLOWING EXECUTIVE SESSION  
FIRST FLOOR CONFERENCE ROOM 2/3/4/5**

**CALL TO ORDER**

- I. Election of Chairperson & Vice Chairperson
- II. Review and Approval of Minutes  
  
*Motion to approve the minutes of the December 4, 2023 meeting.*
- III. New Rehab Services – Ms. Roberson
- IV. Other
- IV. Executive Session (if necessary)

**ADJOURNMENT**

**NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE EDUCATION COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.**

**PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.**

**THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH DISCUSSION, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.**

**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS  
COMMITTEE**

A regular meeting of the Educational, Governmental and Community Relations Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on December 4, 2023, at 2:03 p.m. in Conference Room 2/3/4/5, First Floor. The following members were present:

Billie Fitzgerald, Chairperson  
Robert L. Jordan, Jr., C.M.  
Elizabeth Galfo, M.D  
Ashok, Shah, M.D. (2:10 p.m.)  
Stan Retz, CPA  
Billy Specht  
Herman A. Cole, Jr.  
Aluino Ochoa, M.D  
George Mikitarian (non-voting)

Member(s) Absent:

Maureen Rupe, Vice Chairperson (excused)  
Jerry Noffel (excused)

**CALL TO ORDER**

Ms. Fitzgerald called the meeting to order at 2:17 p.m.

**REVIEW AND APPROVAL OF MINUTES**

The following motion was made by Dr. Galfo seconded by Mr. Cole, and approved (8 ayes, 0 nays, 0 abstentions).

***ACTION TAKEN: MOTION TO APPROVE THE MINUTES OF THE OCTOBER 2, 2023 EDUCATION COMMITTEE MEETING, AS PRESENTED.***

**PARRISH LABORATORY MODERNIZATION**

Mr. Hendricks and Dr. Carmona presented on the recent updates to the equipment in the Laboratory at Parrish Medical Center. They answered questions posed by members of the Board.

**OTHER**

No other items were presented for consideration by the committee.

**ADJOURNMENT**

There being no further business to come before the committee, the Educational, Governmental and Community Relations Committee meeting adjourned at 2:33 p.m.

Billie Fitzgerald  
Chairperson



# **Parrish Medical Center & Parrish Healthcare Center New Rehabilitation Programs**

***A pathway to healing experiences***

**Director of Rehabilitation**

Lisa S. Roberson, OTD, MPA, CLT, OTR/L

Titusville, FL

# **New program benefits**

- Addresses community needs
- Prevents/reduces out migration, grows volume
- Improves patient outcomes
- Promotes Parrish mission, vision, and values

# Custom wheelchair seating & positioning



# Ehlers-Danlos Syndrome (EDS) & Hypermobility Spectrum Disorder (HSD)



# Functional Capacity Evaluations (FCE)

- Tests measure physical and functional abilities in variety of situations
- Reduces costs to employers
- Identifies employee physical limitations that could lead to injury
- Can be promoted to area businesses

# Functional Golf System Program



Prevent Injury



Eliminate Pain



Improve Performance

# Hand Therapy & Splinting



# Lymphedema Management



# Lymphedema – Complex Decongestive Therapy (CDT)



Stage  
III



**IRREVERSIBLE**

# Lymphedema Stage I



**REVERSIBLE!**

# Long Haulers Syndrome: A COVID-19 Complication

- One in 13 U.S. adults will experience long COVID symptoms
- May experience COVID-19 symptoms up to a year after infection
- Therapy manages fatigue, endurance, independence, mobility, self-care



# Pelvic Floor Physical Therapy

Prevalence: Young adult, 20% to 30%; Middle age, 30% to 40%; Elderly, 30% to 50%.



# Pre-hab knee or hip replacement program

- Therapy assessments, exercises, rehab needs prior to hospitalization
- Preparing patient's home for recovery success
- Professionals will answer pre-op, post-op, and rehab questions
- Reduces discharge to SNF and Inpatient Rehab
- Increases discharge to home

# PWR!Moves – Parkinson's Wellness & Recovery

- Parkinson's affects brain function and motor skills
- Symptoms grow worse as Parkinson's progresses
- PWR!Moves improves movement and independence
- Expands Parrish ability to serve Parkinson's patients

# SPEAK OUT! & LOUD Crowd

9 of 10 Parkinson's patients develop weak voice

- Weak voice results in speaking, swallowing problems
- Evidence shows (data showing effectiveness of program)
- Parrish will hold sessions at our outpatient locations

# Oncology Rehab treatments

Rehab is currently used reactively

Commission on Cancer (CoC) promotes:

- Cancer prevention
- Research
- Education
- Monitoring of comprehensive quality care



# Vestibular Rehabilitation Therapy (VRT)

- Therapy to alleviate primary and secondary problems
- Exercise-based
- Improves patient's ability to overcome vertigo, dizziness, other issues
- Addresses secondary impairments

# Voice Disorders

- Parrish Speech Language Pathologists can assist adults with these issues
- Services at each outpatient location
- No other service providers in Titusville

# New programs heal families, heal communities

- Rehab services restore ability to function
- Improves life for individuals and families
- Grows Parrish's ability to serve
- Part of fulfilling our mission and vision

**DRAFT AGENDA  
BOARD OF DIRECTORS MEETING - REGULAR MEETING  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
FEBRUARY 5, 2024  
NO EARLIER THAN 2:00 P.M.,  
FOLLOWING THE LAST COMMITTEE MEETING  
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

**CALL TO ORDER**

- I. Pledge of Allegiance
- II. PMC's Vision – *Healing Families – Healing Communities*
- III. Approval of Agenda
- IV. Recognitions(s)
  - A. New Providers (memo included)
- V. Review and Approval of Minutes (December 4, 2023 Regular Meeting)
- VI. Open Forum for PMC Physicians
- VII. Public Input and Comments\*\*\*<sup>1</sup>
- VIII. Unfinished Business\*\*\*
- IX. New Business\*\*\*
- X. Medical Staff Report Recommendations/Announcements
  - A. Motion to send a favorable recommendation to the Board of Directors to approve the delineated privileges specific to the certified professional midwife, (CPM) as written and distributed. Delineation of Privileges is attached.
  - B. Motion to send a favorable recommendation to the Board of Directors to update the current transfusion criteria to include Orthopedic Surgery for Hemoglobin < 8 G/dL.
- XI. Public Comments (as needed for revised Consent Agenda)
  - A. Consent Agenda\*\*\*

Quality

1. **Motion to recommend to the Board of Directors approve the appointment of Mr. Gregory George, Directory of Security, as Parrish Medical Center's Safety Officer.**
  2. **Motion: To approve the appointment of Ms. Leigh Spradling, Emergency Services Specialist, as Parrish Medical Center's Safety Liaison.**
  3. **Motion to recommend to the Board of Directors approve the appointment of LeeAnn Cottrell, Assistant Vice President Nursing Administration/CNIO, as Parrish Medical Center's Patient Safety Officer, as required by the Agency for Healthcare Administration.**
- 

. \*\*\*1 Pursuant to PMC Policy 9500-154:

- non-agenda items – 3 minutes per citizen
- agenda items for board action -- 3 minutes per citizen, permitted prior to board discussion for regular agenda action items and prior to board action on consent agenda
- 10 minute total per citizen
- must be related to the responsibility and authority of the board or directly to an agenda item [see items marked \*\*\*]

XII. Committee Reports

- A. Quality Committee
- B. Budget and Finance Committee
- C. Executive Committee
- D. Educational, Governmental and Community Relations Committee
- E. Planning, Physical Facilities & Properties Committee

XIII. Process and Quality Report – Mr. Mikitarian

- A. Other Related Management Issues/Information
- B. Hospital Attorney - Mr. Boyles

XVI. Other

XVII. Closing Remarks – Chairman

XVIII. Executive Session (if necessary)

**ADJOURNMENT**

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# BOARD OF DIRECTORS MEETING

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OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

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ANY MEMBER OF THE PUBLIC THAT WILLFULLY INTERRUPTS OR DISTURBS A MEETING OF THE BOARD OF DIRECTORS IS SUBJECT TO REMOVAL FROM THE MEETING BY AN OFFICER AND SUCH OTHER ACTIONS AS MAY BE DEEMED APPROPRIATE AS PROVIDED IN SECTION 871.01 OF THE FLORIDA STATUTES.

## Delineation Of Privileges

Allied Health Professional - Certified Professional Midwife (CPM)

Provider Name:

Privilege	Status				
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The American College of Nurse Midwives separates the profession into three distinct disciplines: Certified Nurse Midwives (CNM), Certified Midwives (CM), and Certified Professional Midwives (CPM). NOTE: The state of Florida does NOT recognize the (CM) opting instead for CNM, or CPM only.

The Council of Licensed Midwifery was created within the Florida Department of Health to assist the Department in all aspects of regulating the practice of midwifery in the state of Florida, to protect the health and welfare of mothers and infants. As authorized by 467 Florida Statutes, the Department issues the licenses to Midwives. A license is required to practice midwifery in the State of Florida.

The State of Florida lists the following requirements for licensing as a Certified Professional Midwife (CPM):

### General Requirements

- Must be 21 years of age at the time of application
- Must have a valid, unrestricted certificate or license to practice midwifery
- Must demonstrate college level computation and communication competency by:
  - passing the College Level Academic Scholastic Test (CLAST) or
  - passing the College Level Equivalent Proficiency (CLEP) test in communication and computation
  - having taken three college level credits each of Math and English
- Must pass the North American Registry of Midwives (NARM) written examination

*Agency approval must be provided to register for the NARM examination. Council staff will submit appropriate documentation to the NARM upon receipt of your application.*

*In addition to the state of Florida, Parrish Medical Center requires the successful completion of a Bachelor's Degree either in the US, or Certified via the Center for Applied Research, Evaluation and Education Inc. International Evaluation Services.*

Midwifery as practiced by CPM's offers care, education, counseling and support to women and their families throughout the caregiving partnership, including pregnancy, birth, and the postpartum period. CPM's provide on-going care throughout pregnancy and continuous, hands-on care during labor, birth and the immediate postpartum period as well as maternal and well-baby care through the 6-8 week postpartum period.

The CPM provides initial and ongoing comprehensive assessment, diagnosis, and treatment. CPMS are trained to recognize abnormal or dangerous conditions requiring consultation with and/or referral to other healthcare professionals. They conduct physical examinations, administer medications and use devices as allowed by state law, order and interpret laboratory and diagnostic tests.

### TYPE I CORE PRIVILEGES:

1. Perform hospital rounds with sponsoring/supervising physician.
2. Perform/dictate history and physical examination thoroughly and independently.
3. Perform/dictate progress notes (Emergency Medicine excluded).
4. Perform/dictate discharge summaries (Emergency Medicine excluded).

# BOARD OF DIRECTORS MEETING

FEBRUARY 8, 2024

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5. Complete discharge instructions.
6. Complete required insurance/other forms.
7. Initiate and/or transcribe orders of supervising physician or those orders established by protocol (Critical Care Units excluded).
8. Order, collect and interpret lab tests, x-rays, EKG's, and other diagnostic tests with supervising physician corroboration as needed.
9. Identify psychosocial and cultural needs of the patients and families and assist physician with patient management as required.
10. Identify family and patient needs with regards to preventative care, disease entity, medications, dietary restrictions, and other therapeutic modalities.
11. Observe and record vital signs and other pertinent clinical observations.
12. Expedite requests for consultations as authorized by the supervising physician with exception of initial consultations.

## TYPE II PRIVILEGES

### Antepartum

1. Pelvic examination
2. Sterile speculum exam
3. Fern test
4. Fetal fibronectin
5. Vaginal cultures
6. Amniotomy
7. Internal fetal monitor placement
8. Intrauterine pressure catheter placement
9. Assessment of fetal monitor strips
10. Initiate misoprostol and pitocin induction
11. Initiation of care of preterm/preeclampsia/PPROM in collaboration with physician
12. Transfer of care to outside facility in collaboration with physician for antepartum complications.
13. Ultrasound to assess presenting part
14. Assess for pain management and epidural

### Intrapartum

1. Uncomplicated vaginal delivery (no forceps, vacuum)
2. Episiotomy with repair
3. Assessment and repair of first and second degree lacerations, vaginal, perineal, labial, periurethral
4. Administer local anesthetic
5. First assist with Cesarean Sections
6. Delivery and examination of the placenta, including manual removal of placenta
7. Assess and manage abnormal bleeding
8. Estimation of blood loss
9. Neonatal resuscitation
10. Cord blood collection
11. APGAR scores 12. Assessment and management of shoulder dystocia

### Postpartum

1. Assessment and management for postpartum hemorrhage
2. Assessment of laceration and incisions for proper healing
3. Support and encourage lactation. Assess feeding difficulties.
4. Assess and review options for contraception for the patients individual needs.



*Healing Families – Healing Communities®*

[parrishhealthcare.com](http://parrishhealthcare.com)



# Welcome New Providers

**Marinely Cruz-Amy, MD**

**Hematology/Oncology  
Parrish Medical Group**

**Medical School:** Universidad Central del Caribe (Doctor of Medicine)

**Residency:** Internal Medicine, University Hospital Ramon Ruiz Arnau, Bayamon, Puerto Rico

**Fellowship:** Hematology/Oncology Fellowship, San Juan City Hospital, San Juan, Puerto Rico



# Welcome New Providers

## Ahmed Zaky, MD Anesthesiology TeamHealth

**Medicine & Surgery, MBChB (MD)** University of Alexandria, Alex, Egypt

**Masters of Science – Anesthesiology,** University of Alexandria, Alex, Egypt

**Masters of Public Health –** University of Washington, Seattle

**MBA** Colat School of Business, University of Birmingham, AL

**MS in Health Science –** University of Alabama, Birmingham, AL

**Residency: Anesthesiology**

Jackson Memorial Hospital, Univ. Miami

**Fellowship:** Jackson Memorial Hospital, Univ. Miami



# Welcome New Providers

**Samuel Brown, MD - OB/GYN - Locum Tenens**

**Medical School:** Meharry  
Medical College

**Internship:** OB/GYN Vanderbilt  
University Medical Center

**Residency:** OB/GYN Vanderbilt  
University Medical Center



# Welcome New Providers

## Raquel Justiniano-Gonzales, Licensed Midwife – PMG

### Education:

#### **Bachelors Degree in Midwifery**

National University of Entre Rios,  
Argentina

#### **Masters in Public Health**

National University of Cordoba,  
Argentina



# Welcome New Providers

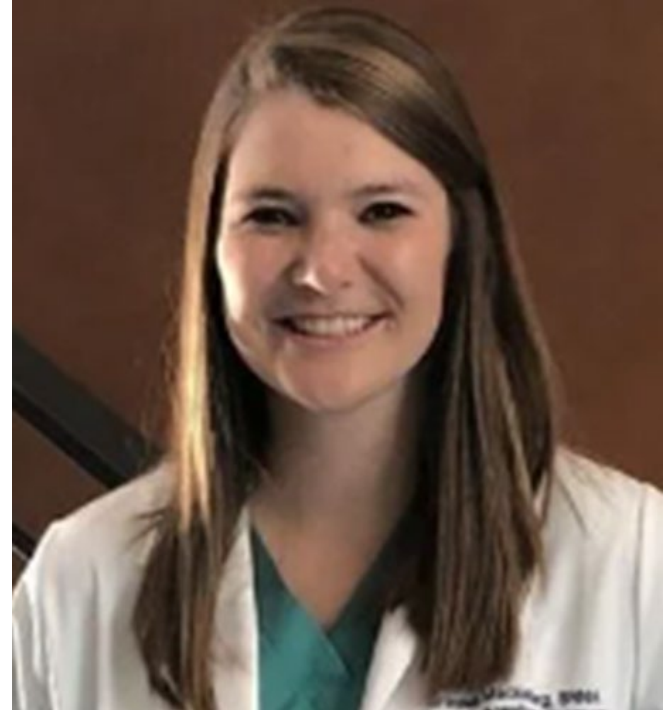
**Andreana Leggett, APRN – Parrish Medical Group**

**Bachelor of Science in Nursing:**

Herzing University

**Masters of Science in Nursing:**

Family Nurse Practitioner – South  
University



**DRAFT**  
**NORTH BREVARD COUNTY HOSPITAL DISTRICT**  
**OPERATING**  
**PARRISH MEDICAL CENTER**  
**BOARD OF DIRECTORS – REGULAR MEETING**

A regular meeting of the Board of Directors of the North Brevard County Hospital District operating Parrish Medical Center (the District) was held at 2:34 p.m. on December 4, 2023 in Conference Room 2/3/4/5, First Floor. The following members were present:

Robert L. Jordan, Jr., C.M., Chairperson  
Stan Retz, Vice Chairperson  
Herman A. Cole, Jr.  
Elizabeth Galfo, M.D.  
Ashok Shah, M.D.  
Billie Fitzgerald  
Billy Specht

Member(s) Absent:  
Maureen Rupe  
Jerry Noffel

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

**CALL TO ORDER**

Mr. Jordan called the meeting to order at 2:34 p.m. and determined a quorum was present per Article 1.1.4 of the District Bylaws.

**PLEDGE OF ALLEGIANCE**

Mr. Jordan led the Board of Directors, staff and public in reciting the Pledge of Allegiance.

**PMC'S VISION – *Healing Families – Healing Communities*®**

Mr. Jordan led the Board of Directors, staff and public in reciting PMC's Vision – *Healing Families – Healing Communities*®.

**APPROVAL OF MEETING AGENDA**

Mr. Jordan requested approval of the meeting agenda in the packet as revised. Discussion ensued and the following motion was made by Dr. Galfo, seconded by Dr. Shah, and approved (7 ayes, 0 nays, 0 abstentions).

***ACTION TAKEN: MOVED TO APPROVE THE REVISED MEETING AGENDA OF THE BOARD OF DIRECTORS OF THE DISTRICT AS PRESENTED.***

**RECOGNITIONS**

Mr. Jordan recognized and congratulated Dr. Nimish Naik for receiving a Fellowship in Infectious Disease, and Dr. Kevat Patel for receiving certification in Health Care Quality and Management.

**REVIEW AND APPROVAL OF MINUTES**

Discussion ensued and the following motion was made by Dr. Galfo, seconded by Ms. Fitzgerald, and approved (7 ayes, 0 nays, 0 abstentions).

***ACTION TAKEN: MOVE TO APPROVE THE MINUTES OF THE OCTOBER 2, 2023 REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT DBA PARRISH MEDICAL CENTER, AS PRESENTED.***

**OPEN FORUM FOR PMC PHYSICIANS**

There were no physician comments.

**PUBLIC COMMENTS**

There were no public comments.

**UNFINISHED BUSINESS**

There was no unfinished business.

**NEW BUSINESS**

**North Brevard Medical Support Liaison Report**

Mr. Retz presented the North Brevard Medical Support Liaison report from its November 9, 2023, meeting.

**MEDICAL STAFF REPORT RECOMMENDATIONS/ANNOUNCEMENTS**

There were no recommendations or announcements.

**CONSENT AGENDA**

Discussion ensued regarding the consent agenda, and the following motion was made by Dr. Galfo, seconded by Mr. Cole, and approved (7 ayes, 0 nays, 0 abstentions).

***ACTION TAKEN: MOTION TO APPROVE THE FOLLOWING REVISED CONSENT AGENDA ITEMS:***



Consent Agenda

A. Finance

1. Motion to recommend to the Board of Directors to declare the equipment listed in the requests for Disposal of Obsolete or Surplus Property Forms as surplus and obsolete and dispose of same in accordance with FS274.05 and FS274.96.
2. Motion to recommend to the Board of Directors to approve the changes to the Investment Policy of the Pension Plan as presented in the Finance Committee.

B. Executive Committee

1. Motion to recommend the Board of Directors adopt the Resolution of the Board of Directors of the North Brevard County Hospital District declaring as Surplus Real Property the property located at 2210 Cheney Highway, Titusville, FL 32780.

**COMMITTEE REPORTS**

**Quality Committee**

Dr. Galfo reported all items were covered during the Quality Committee meeting.

**Finance Committee**

Mr. Cole reported all items were covered during the Finance Committee meeting.

**Executive Committee**

Mr. Retz reported all items were covered during the Executive Committee meeting.

**Educational, Governmental and Community Relations Committee**

Ms. Fitzgerald reported that all items were covered during the Educational, Governmental and Community Relations Committee meeting.

**Planning, Physical Facilities and Properties Committee**

Mr. Jordan reported the Planning, Physical Facilities and Properties Committee did not meet.

**PROCESS AND QUALITY REPORT**

Mr. Mikitarian noted that during the November Board meeting, a member of the public demanded that PMC act on the City water issue, adding that he then provided the member of the public with the state agencies responsible for the protection of waterways. Mr. Mikitarian



shared that after the Board meeting, he contacted the City Manager. The City Manager shared that the state agencies are aware and have previously spoken with the member of the public.

Mr. Mikitarian formally welcomed back Mr. Sitowitz on an interim basis as part of the Finance Team, adding that Mr. Liston from BRG will also be joining the Finance team.

**Hospital Attorney**

Legal counsel had no report.

**OTHER**

There was no other business to come before the Board.

**CLOSING REMARKS**

There were no closing remarks.

**ADJOURNMENT**

There being no further business to discuss, the Parrish Medical Center Board of Directors meeting adjourned at 2:49 p.m.

Robert L. Jordan, Jr., C.M.  
Chairman

**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING PARRISH MEDICAL CENTER  
MEDICAL EXECUTIVE COMMITTEE MEETING – REGULAR SESSION MINUTES  
January 16, 2023 @ 5:30pm**

**Present:** K. Patel, MD, G. Cuculino, MD, C. Manion, MD, J. Zambos, MD,  
C. Fernandez, MD, R. Patel, MD, P. Carmona, MD, L. Stuart, MD , A. Ochoa, MD,  
C. Jacobs, MD, C. McAlpine, G. Mikitarian

**Absent:** M. Navas, MD, B. Mathews, MD

A meeting of the Medical Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was called to order on January 16, 2024 at 5:30pm in the Conference Center. A quorum was determined to be present.

**CALL TO ORDER.**

Dr. Ochoa called the meeting to order at 6:15pm.

**I. REVIEW AND APPROVAL OF MINUTES**

Motion to approve the Regular Session minutes of January 16, 2023 as written and distributed *was made by Dr. Manion, seconded by Dr. Fernandez and unanimously approved.*

2. **OLD Business:** Dr. Cuculino asked about the motion having been previously passed by the MEC to insure 30 days of ED/Specialty coverage. Mr. McAlpine advised that the Board had passed the motion unanimously and is seeking counsel as to how that is accomplished within the confines of the current Bylaws.

**New Business: Policies for Review/Approval:**

1. Primary Stroke Center Admin Support
2. Clinical Research Activities
3. Anticoagulation Management Program
4. After Hours Pharmacy Services/Night Locker
5. Organ, Tissue, and Eye Donation
6. Policy and Procedure medical Staff Ongoing Professional Practice Evaluation
7. Infection Control and Prevention
8. Intrathecal Chemotherapy
9. Pre-Event Smallpox Vaccination Program
10. Telemetry Admission Criteria

Policies continued

11. Dietitian Ordering Privileges
12. Cancer Registry Quality Control Policy
13. Automated Dispensing Machine
14. Safe Opioid Use
15. Delivery of Blood Products
16. Department Procedure for Criteria for Diagnostic Cardiac Catheterization/Angiography Credentialing
17. \*\*\*Retire\*\*\* Department Procedure for Medications from Outside of the Hospital
18. Medication Management
19. Assessment & Reassessment Inpatients & Outpatients

**MOTION TO APPROVE THE POLICIES OUTLINED ABOVE IN BLOCK WAS MADE BY DR. CUCULINO, SECONDED BY DR. STUART AND UNANIMOUSLY APPROVED.**

**A. Certified Professional Midwife**

**After review and consideration, MOTION TO SEND A FAVORABLE RECOMMENDATION TO THE BOARD OF DIRECTORS TO APPROVE THE DELINEATED PRIVILEGES SPECIFIC TO THE CERTIFIED PROFESSIONAL MIDWIFE, (CPM) AS WRITTEN AND DISTRIBUTED WAS MADE BY DR. STUART, SECONDED BY DR. FERNANDEZ AND UNANIMOUSLY APPROVED.**

**Delineation Of Privileges**

Allied Health Professional - Certified Professional Midwife (CPM)

Provider Name:

Privilege	Status		
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The American College of Nurse Midwives separates the profession into three distinct disciplines: Certified Nurse Midwives (CNM), Certified Midwives (CM), and Certified Professional Midwives (CPM). NOTE: The state of Florida does NOT recognize the (CM) opting instead for CNM, or CPM only.

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protect the health and welfare of mothers and infants. As authorized by 467 Florida Statutes, the Department issues the licenses to Midwives. A license is required to practice midwifery in the State of Florida.

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- Must be 21 years of age at the time of application
- Must have a valid, unrestricted certificate or license to practice midwifery
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  - passing the College Level Equivalent Proficiency (CLEP) test in communication and computation
  - having taken three college level credits each of Math and English
- Must pass the North American Registry of Midwives (NARM) written examination

*Agency approval must be provided to register for the NARM examination. Council staff will submit appropriate documentation to the NARM upon receipt of your application.*

*In addition to the state of Florida, Parrish Medical Center requires the successful completion of a Bachelor's Degree either in the US, or Certified via the Center for Applied Research, Evaluation and Education Inc. International Evaluation Services.*

Midwifery as practiced by CPM's offers care, education, counseling and support to women and their families throughout the caregiving partnership, including pregnancy, birth, and the postpartum period. CPM's provide on-going care throughout pregnancy and continuous, hands-on care during labor, birth and the immediate postpartum period as well as maternal and well-baby care through the 6-8 week postpartum period.

The CPM provides initial and ongoing comprehensive assessment, diagnosis, and treatment. CPMS are trained to recognize abnormal or dangerous conditions requiring consultation with and/or referral to other healthcare professionals. They conduct physical examinations, administer medications and use devices as allowed by state law, order and interpret laboratory and diagnostic tests.

**TYPE I CORE PRIVILEGES:**

1. Perform hospital rounds with sponsoring/supervising physician.
2. Perform/dictate history and physical examination thoroughly and independently.
3. Perform/dictate progress notes (Emergency Medicine excluded).
4. Perform/dictate discharge summaries (Emergency Medicine excluded).
5. Complete discharge instructions.
6. Complete required insurance/other forms.
7. Initiate and/or transcribe orders of supervising physician or those orders established by protocol (Critical Care Units excluded).
8. Order, collect and interpret lab tests, x-rays, EKG's, and other diagnostic tests with supervising physician corroboration as needed.
9. Identify psychosocial and cultural needs of the patients and families and assist physician with patient management as required.
10. Identify family and patient needs with regards to preventative care, disease entity, medications, dietary restrictions, and other therapeutic modalities.
11. Observe and record vital signs and other pertinent clinical observations.
12. Expedite requests for consultations as authorized by the supervising physician with exception of initial consultations.

**TYPE II PRIVILEGES**

**Antepartum**

1. Pelvic examination
2. Sterile speculum exam

3. Fern test
4. Fetal fibronectin
5. Vaginal cultures
6. Amniotomy
7. Internal fetal monitor placement
8. Intrauterine pressure catheter placement
9. Assessment of fetal monitor strips
10. Initiate misoprostol and pitocin induction
11. Initiation of care of preterm/preeclampsia/PPROM in collaboration with physician
12. Transfer of care to outside facility in collaboration with physician for antepartum complications.
13. Ultrasound to assess presenting part
14. Assess for pain management and epidural

#### Intrapartum

1. Uncomplicated vaginal delivery (no forceps, vacuum)
2. Episiotomy with repair
3. Assessment and repair of first and second degree lacerations, vaginal, perineal, labial, periurethral
4. Administer local anesthetic
5. First assist with Cesarean Sections
6. Delivery and examination of the placenta, including manual removal of placenta
7. Assess and manage abnormal bleeding
8. Estimation of blood loss
9. Neonatal resuscitation
10. Cord blood collection
11. APGAR scores 12. Assessment and management of shoulder dystocia

#### Postpartum

1. Assessment and management for postpartum hemorrhage
2. Assessment of laceration and incisions for proper healing
3. Support and encourage lactation. Assess feeding difficulties.
4. Assess and review options for contraception for the patients individual needs.

## COMMITTEE REPORTS:

### *November 29, 2023 – Pharmacy & Therapeutics Committee – attached*

The Pharmacy & Therapeutics Committee unanimously voted to approve the following:

**MOTION TO APPROVE THE ADDITIONS OF MEGESTROL TABLETS AND LIQUID, AND LIDOCAINE 4% PATCHES TO THE FORMULARY.**

**MOTION TO APPROVE THE DELETIONS TO THE FORMULARY OF MEDROL DOSEPAK AND FONDAPARINUX.**

**MOTION TO APPROVE THE FINAL EDITS TO MIC-M.005.R (LABORATORY MICRO SECTION PROTOCOL) AS WRITTEN AND DISTRIBUTED.**

**MOTION TO APPROVE THE CALCITONIN REVIEW AS WRITTEN AND DISTRIBUTED.**

**MOTION TO TABLE THE HEPARIN SLIDING SCALE WITH A PTT MONITORING OPTION UNTIL FURTHER REVIEW BETWEEN DR. JANARDHAN, PHARMACY AND NURSING.**

**MOTION TO APPROVE THE IRON IV PRODUCT ADDITION.**

**MOTION TO APPROVE THE RSV PREVENTATIVE ANTIBODY FOR NEWBORNS.**

**MOTION TO APPROVE THE ANNUAL REVIEW OF THE FORMULARY.**

**MOTION TO ENTER THE PHARMACY & THERAPEUTICS MINUTES INTO THE RECORD AS WRITTEN AND DISTRIBUTED.**

**MOTION TO APPROVE THE PHARMACY & THERAPEUTICS COMMITTEE MOTIONS IN BLOCK WAS MADE BY DR. MANION, SECONDED BY DR. CUCULINO AND UNANIMOUSLY APPROVED.**

**December 13, 2023 – Infection Control Committee (attached) -**

**MOTION TO ENTER THE MINUTES OF THE INFECTIOUS CONTROL COMMITTEE OF DECEMBER 13, 2023 AS WRITTEN AND DISTRIBUTED WAS MADE BY DR. CUCULINO, SECONDED BY DR. JACOBS AND UNANIMOUSLY APPROVED.**

**The Blood Management Committee – December 21, 2023**

**MOTION TO SEND A FAVORABLE RECOMMENDATION TO THE BOARD OF DIRECTORS TO UPDATE THE CURRENT TRANSFUSION CRITERIA TO INCLUDE ORTHOPEDIC SURGERY FOR HEMOGLOBIN < 8 G/dL WAS MADE BY DR. CUCULINO SECONDED BY DR. MANION AND UNANIMOUSLY APPROVED.**

**MOTION TO INCLUDE THE BLOOD MANAGEMENT MINUTES AS WRITTEN AND DISTRIBUTED WAS MADE BY DR. R. PATEL, SECONDED BY DR. FERNANDEZ AND UNANIMOUSLY APPROVED.**

## The Consent Agenda – January 16, 2024

### CONSENT AGENDA - STANDING ORDERS – Distributed Electronically 1/10/24

- Ischemic Stroke (E785ad) - 20mg and 40mg rosuvastatin added per provider request. Approved by Stroke Committee.
- tPA Activase Admission (E784ad) **AND** Administration (E3340ab) - Updating the vital signs and neurochecks to Q15MX8, Q30MX12, Q1HX16 (Use manual bp cuff for vital signs). Approved by Stroke Committee.
- Gynecology - Pre (E179ac), Urology Procedure - Pre (E3571ab), **AND** Pain Management - Pre (E3751ab) - Replaced the Primary Procedure order on page one with the Schedule Surgical Procedure order.
- L&D Triage Protocol (E3782) - Added Type and Screen order. Added Additional Labs: For patients lacking prenatal care:
- L&D Admission (E290ab) - Updated oxytocin concentration from: 30,000 milliunits/500mL to: 10 units/500mL (Approved at P&T). Pre-selected: LR IV fluids @ 125 ml/hr. Preselected Post Delivery Bleeding meds and updated text for preference clarification. Changed from CBC w Diff to CBC (no dif). Changed Pitocin drip rate to 150 ml/hr. Added order for Additional Labs: For patients lacking Prenatal Care:.
- Vaginal Delivery PostPartum (E205ab) - Updated oxytocin concentration from: 30,000 milliunits/500mL to: 10 units/500mL (Approved at P&T). Unselected the order for "insert urinary catheter". Increased the rate of the Pitocin drip to 150 ml/hr. Updated the postpartum meds for preference clarification. Removed Benzocaine ointment. Changed Ferrous Sulfate from 300 to 325 mg as that is what pharmacy stocks.  
Pre-selected the T-DAP vaccine per L&D request as it is preselected on the post c-section orders already. Identified a generic Influenza vaccine 60 mcg IM x1.
- Cesarean Delivery Postoperative (E178ac) - Updated oxytocin concentration from: 30,000 milliunits/500mL to: 10 units/500mL (Approved at P&T). Pre-selected the ketorolac IV 30 mg and 15 mg orders and updated the label comments on these. Pre-selected the ibuprofen order and updated the label comments (L&D request).
- Newborn Admission (E218ab) - Added wording "Car Seat Challenge Test: Perform if weight < 2.5 kg or < 37 weeks gestational age". Removed wording under Newborn - Administer Oxygen order. Removed order for Newborn ABO Incompatibility Protocol. Removed CBC & Diff and Newborn Phototherapy options under Initiate Newborn Hyperbilirubinemia Protocol. Changed the Phytonadione (Vitamin K) from within 6 hours of birth to within 3 hours of birth.
- Tunneled Central Venous Catheter Removal Pre (E3743) - New Order Set
- Cysto W/O Catheter-Post Op (E3585ab), Cystoscopy W/Catheter-Post Op (E3235ab), Femur Fracture-Pre Op (E3221ac), **AND** Lithotripsy- Post-op (E3229ac) - RETIRING.  
No use in two years.

**MOTION TO SEND A FAVORABLE RECOMMENDATION TO THE FULL BOARD OF DIRECTORS TO APPROVE THE CONSENT AGENDA AS WRITTEN AND DISTRIBUTED WAS MADE BY DR.**

**CARMONA, SECONDED BY DR. K. PATEL AND UNANIMOUSLY APPROVED.**

**Report from the Administration:**

Mr. Mikitarian noted the upcoming JC Stroke Survey scheduled for Friday January 19, 2024.

**Report from the Board:** None

**Open Forum:** Dr. R. Patel raised a recent incident between Dr. Jacobs and the switchboard. The incident (miscommunication) has been resolved. The Operator will ask as to whether the APRN on call can help, if not, the call will put thru directly.

Dr. Zambos asked about the ongoing situation at Steward.

*There being no further business the meeting adjourned at 6:40pm.*

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Aluino Ochoa, MD  
President, Medical Staff

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Christopher Manion, MD  
Secretary/Treasurer

**NEXT MEETING FEBRUARY 20, 2024**